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# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

# **FORM 10-Q**

# QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2011

OR

# TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to

**Commission File Number 001-34115** 

# SONUS NETWORKS, INC.

(Exact name of Registrant as specified in its charter)

**DELAWARE** (State or other jurisdiction

of incorporation or organization)

**04-3387074** (I.R.S. employer identification no.)

**4 Technology Park Drive, Westford, Massachusetts 01886** (Address of principal executive offices, including zip code)

(978) 614-8100

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes 🛛 No o

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes 🛛 No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer o

Accelerated filer  $\boxtimes$ 

Non-accelerated filer o (Do not check if a smaller reporting company) Smaller reporting company o

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes o 🛛 No 🗵

As of October 18, 2011, there were 279,300,480 shares of the registrant's common stock, \$0.001 par value, outstanding.

# SONUS NETWORKS, INC. FORM 10-Q QUARTER ENDED SEPTEMBER 30, 2011

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# PART I FINANCIAL INFORMATION

Item 1. Financial Statements

# SONUS NETWORKS, INC.

# **Condensed Consolidated Balance Sheets**

# (in thousands, except share data)

# (unaudited)

	Se	ptember 30, 2011	D	ecember 31, 2010
Assets				
Current assets:				
Cash and cash equivalents	\$	76,272	\$	62,501
Marketable securities		249,822		258,831
Accounts receivable, net of allowance for doubtful accounts of \$25 at September 30, 2011				
and \$313 at December 31, 2010		44,279		52,813
Inventory		20,886		22,499
Deferred income taxes		434		408
Other current assets		13,765		16,474
Total current assets		405,458		413,526
Property and equipment, net		22,921		21,284
Intangible assets, net		1,300		1,600
Goodwill		5,062		5,062
Investments		52,585		87,087
Deferred income taxes		1,336		1,271
Other assets		5,372		26,124
	\$	494,034	\$	555,954
Liabilities and stockholders' equity				
Current liabilities:				
Accounts payable	\$	9,426	\$	16,936
Accrued expenses		17,107		29,999
Current portion of deferred revenue		41,897		42,776
Current portion of long-term liabilities		664		338
Total current liabilities		69,094		90,049
Deferred revenue		10,323		42,811
Long-term liabilities		4,126		4,138
Total liabilities		83,543	_	136,998
Commitments and contingencies (Note 16)				
Stockholders' equity:				
Preferred stock, \$0.01 par value; 5,000,000 shares authorized, none issued and outstanding		_		
Common stock, \$0.001 par value; 600,000,000 shares authorized; 279,124,612 shares issued				
and outstanding at September 30, 2011 and 277,170,262 shares issued and outstanding at		270		0.75
December 31, 2010		279		277
Additional paid-in capital		1,308,715		1,301,285
Accumulated deficit		(905,934)		(889,501
Accumulated other comprehensive income		7,431		6,895
		410,491		418,956
Total stockholders' equity	\$	494,034	\$	555,954

See notes to the unaudited condensed consolidated financial statements.

# **Condensed Consolidated Statements of Operations**

# (in thousands, except per share data)

# (unaudited)

Revenue: $   -$ Product       \$ 41,892       \$ 19,391       \$ 107,291       \$ 9         Service       24,461       23,348       78,133       7         Total revenue       66,353       42,739       185,424       16         Cost of revenue: $    -$ Product       11,504       7,231       44,283       3 $-$ Service       12,633       11,730       42,364       3 $-$ Total cost of revenue       24,137       18,961       86,647 $  -$ Gross profit       42,216       23,778       98,777       10 $  -$			Three months ended September 30,				Nine mon Septem		
Product       \$ 41,892       \$ 19,391       \$ 107,291       \$ 9         Service       24,461       23,348       78,133       7         Total revenue $\overline{66,353}$ $\overline{42,739}$ $\overline{185,424}$ $\overline{16}$ Cost of revenue: $\overline{7,231}$ $44,283$ 3         Product $\overline{11,504}$ $7,231$ $44,283$ 3         Service $\overline{12,633}$ $\overline{11,730}$ $42,364$ 3         Total cost of revenue $\overline{24,137}$ $\overline{18,961}$ $\overline{86,647}$ $\overline{6}$ Gross profit $\overline{42,216}$ $\overline{23,778}$ $\overline{98,777}$ $\overline{10}$ Operating expenses: $\overline{42,216}$ $\overline{23,778}$ $\overline{98,777}$ $\overline{10}$ Operating expenses: $\overline{44,651}$ $\overline{11,836}$ $42,246$ $\overline{3}$ General and administrative $10,133$ $17,157$ $26,526$ $\overline{3}$ Restructuring $ 1,114$ $  1,013$ $17,021$ (2         Income (loss) from operations $1,201$ $(22,555)$ $(17,021)$ (2 $11,508$ $12$ Income (loss) before income taxes			2011		2010		2011		2010
Service       24,461       23,348       78,133       7         Total revenue $66,353$ $42,739$ $185,424$ $16$ Cost of revenue: $11,504$ $7,231$ $44,283$ $3$ Product $11,504$ $7,231$ $44,283$ $3$ Service $12,633$ $11,730$ $42,364$ $3$ Total cost of revenue $24,137$ $18,961$ $86,647$ $6$ Gross profit $42,216$ $23,778$ $98,777$ $100$ Operating expenses: $8eserch$ and development $16,221$ $16,226$ $47,026$ $4$ Sales and marketing $14,651$ $11,836$ $42,246$ $33$ General and administrative $10,133$ $17,157$ $26,526$ $33$ Restructuring       —       1,114       —       —         Total operating expenses $41,015$ $46,333$ $115,798$ $12$ Income (loss) from operations $1,201$ $(22,555)$ $(17,021)$ $(21,15)$ $(15,985)$ $(21,15)$ Income (loss) before income taxes $1,470$ $(22,125)$ <									
Total revenue $66,353$ $42,739$ $185,424$ $166$ Cost of revenue:       11,504 $7,231$ $44,283$ $33$ Product       11,504 $7,231$ $44,283$ $33$ Service       12,633 $11,730$ $42,364$ $33$ Total cost of revenue $24,137$ $18,961$ $86,647$ $66$ Gross profit $42,216$ $23,778$ $98,777$ $100$ Operating expenses:       Research and development $16,231$ $16,226$ $47,026$ $44$ Sales and marketing $14,651$ $11,836$ $42,246$ $33$ General and administrative $10,133$ $17,157$ $26,526$ $33$ Restructuring       —       1,114       —       —         Total operating expenses $41,015$ $46,333$ $115,798$ $12$ Income (loss) from operations $1,201$ $(22,555)$ $(17,021)$ $(22,125)$ $(15,985)$ $(22,125)$ $(15,985)$ $(22,125)$ $(15,985)$ $(22,125)$ $(15,398)$ $(22,278)$ $(16,433)$ $(22,278)$ $(16,433)$		\$		\$		\$		\$	92,465
Cost of revenue:         7,231         44,283         3           Product         11,504         7,231         44,283         3           Service         12,633         11,730         42,364         3           Total cost of revenue         24,137         18,961         86,647         6           Gross profit         42,216         23,778         98,777         10           Operating expenses:         Research and development         16,231         16,226         47,026         4           Sales and marketing         14,651         11,836         42,246         33           General and administrative         10,133         17,157         26,526         3           Restructuring         —         1,114         —         —           Total operating expenses         41,015         46,333         115,798         12           Income (loss) from operations         1,201         (22,555)         (17,021)         (2           Income (loss) before income taxes         1,470         (22,125)         (15,985)         (2           Income (loss) before income taxes         1,470         (22,125)         (15,985)         (2           Income (loss) before income taxes         1,470         (22,1									73,863
Product       11,504       7,231       44,283       3         Service       12,633       11,730       42,364       3         Total cost of revenue       24,137       18,961       86,647       6         Gross profit       42,216       23,778       98,777       10         Operating expenses:       42,216       23,778       98,777       10         Operating expenses:       16,231       16,226       47,026       4         Sales and marketing       14,651       11,836       42,246       3         General and administrative       10,133       17,157       26,526       3         Restructuring       —       1,114       —       —         Total operating expenses       41,015       46,333       115,798       12         Income (loss) from operations       1,201       (22,555)       (17,021)       (2         Interest income, net       —       1       —       —       —       1         Income (loss) before income taxes       1,470       (22,125)       (15,985)       (2         Income (loss)       §       1,909       § (22,278)       § (16,433)       § (2         Income (loss)       §       1,909 <td>Total revenue</td> <td></td> <td>66,353</td> <td></td> <td>42,739</td> <td></td> <td>185,424</td> <td></td> <td>166,328</td>	Total revenue		66,353		42,739		185,424		166,328
Service       12,633       11,730       42,364       3         Total cost of revenue       24,137       18,961       86,647       6         Gross profit       42,216       23,778       98,777       10         Operating expenses:       42,216       23,778       98,777       10         Operating expenses:       16,231       16,226       47,026       4         Sales and marketing       14,651       11,836       42,246       3         General and administrative       10,133       17,157       26,526       3         Restructuring       —       1,114       —       —         Total operating expenses       41,015       46,333       115,798       12         Income (loss) from operations       1,201       (22,555)       (17,021)       (2         Interest income, net       —       1       —       —       1         Income (loss) before income taxes       1,470       (22,125)       (15,985)       (2         Income (loss) before income taxes       1,470       (22,125)       (15,433)       § (2         Income (loss)       § 1,909       § (22,278)       § (16,433)       § (2         Earnings (loss) per share:       Basic	Cost of revenue:								
Total cost of revenue $24,137$ $18,961$ $86,647$ $66$ Gross profit $42,216$ $23,778$ $98,777$ $10$ Operating expenses: $86,647$ $66,231$ $16,226$ $47,026$ $44$ Sales and marketing $14,651$ $11,836$ $42,246$ $33$ General and administrative $10,133$ $17,157$ $26,526$ $33$ Restructuring       - $1,114$ -       -         Total operating expenses $41,015$ $46,333$ $115,798$ $122$ Income (loss) from operations $1,201$ $(22,555)$ $(17,021)$ $(22,125)$ Income (loss) before income taxes $1,470$ $(22,125)$ $(15,985)$ $(22,125)$ Income (loss) before income taxes $1,470$ $(22,125)$ $(15,985)$ $(22,278)$ Income (loss) $$1,909$ $$(22,278)$ $$(16,433)$ $$(22,278)$ $$(16,433)$ $$(22,278)$ Earnings (loss) per share:       Basic $$0.01$ $$(0.08)$ $$(0.06)$ $$(26,27,278)$ $$(16,433)$ $$(22,27,278)$ $$(22,27,278)$ $$(22,27,278)$	Product		11,504		7,231		44,283		30,358
Gross profit       42,216       23,778       98,777       10         Operating expenses:       16,231       16,226       47,026       4         Research and development       16,231       16,226       47,026       4         Sales and marketing       14,651       11,836       42,246       33         General and administrative       10,133       17,157       26,526       33         Restructuring       —       1,114       —       —         Total operating expenses       41,015       46,333       115,798       12         Income (loss) from operations       1,201       (22,555)       (17,021)       (2         Interest income, net       269       429       1,036       —       —         Income (loss) before income taxes       1,470       (22,125)       (15,985)       (2         Income (loss) before income taxes       1,470       (22,125)       (15,985)       (2         Income (loss)       439       (153)       (448)       —         Net income (loss)       \$ 1,909       \$ (22,278)       \$ (16,433)       \$ (2         Earnings (loss) per share:       Basic       \$ 0.01       \$ 0.08       \$ (0.06)       \$	Service		12,633		11,730		42,364		35,501
Operating expenses:         Research and development       16,231       16,226       47,026       4         Sales and marketing       14,651       11,836       42,246       33         General and administrative       10,133       17,157       26,526       33         Restructuring       —       1,114       —         Total operating expenses       41,015       46,333       115,798       12         Income (loss) from operations       1,201       (22,555)       (17,021)       (2         Interest income, net       269       429       1,036       0         Other income, net       —       1       —       —         Income (loss) before income taxes       1,470       (22,125)       (15,985)       (2         Income (loss) before income taxes       1,470       (22,278)       \$ (16,433)       \$ (2         Income (loss)       \$ 1,909       \$ (22,278)       \$ (16,433)       \$ (2         Earnings (loss) per share:	Total cost of revenue		24,137		18,961		86,647	_	65,859
Research and development       16,231       16,226       47,026       4         Sales and marketing       14,651       11,836       42,246       3         General and administrative       10,133       17,157       26,526       3         Restructuring       —       1,114       —       —         Total operating expenses       41,015       46,333       115,798       12         Income (loss) from operations       1,201       (22,555)       (17,021)       (2         Interest income, net       269       429       1,036         Other income, net       —       1       —         Income (loss) before income taxes       1,470       (22,125)       (15,985)       (2         Income (loss) before income taxes       1,470       (22,125)       (15,985)       (2         Income (loss)       8       1,909       \$       (22,278)       \$       (16,433)       \$       (2         Earnings (loss) per share:	Gross profit		42,216		23,778		98,777		100,469
Research and development       16,231       16,226       47,026       4         Sales and marketing       14,651       11,836       42,246       3         General and administrative       10,133       17,157       26,526       3         Restructuring       —       1,114       —         Total operating expenses       41,015       46,333       115,798       12         Income (loss) from operations       1,201       (22,555)       (17,021)       (2         Interest income, net       269       429       1,036       0         Other income, net       —       1       —       —         Income (loss) before income taxes       1,470       (22,125)       (15,985)       (2         Income (loss) before income taxes       1,470       (22,125)       (15,985)       (2         Income (loss)       439       (153)       (448)       448)         Net income (loss) per share:       \$       1,909       \$       (22,278)       \$       (16,433)       \$       (2         Earnings (loss) per share:       \$       0.01       \$       (0.08)       \$       (0.06)       \$	Operating expenses:								
Sales and marketing       14,651       11,836       42,246       33         General and administrative       10,133       17,157       26,526       33         Restructuring       —       1,114       —       —         Total operating expenses       41,015       46,333       115,798       12         Income (loss) from operations       1,201       (22,555)       (17,021)       (2         Interest income, net       269       429       1,036       —         Other income, net       —       1       —       —         Income (loss) before income taxes       1,470       (22,125)       (15,985)       (2         Income (loss) before income taxes       1,470       (22,125)       (15,985)       (2         Income (loss) before income taxes       1,470       (22,125)       (15,985)       (2         Income (loss)       §       1,909       §       (22,278)       §       (16,433)       §       (2         Earnings (loss) per share:			16,231		16,226		47,026		46,272
General and administrative       10,133       17,157       26,526       33         Restructuring       —       1,114       —       1,114       —         Total operating expenses       41,015       46,333       115,798       12         Income (loss) from operations       1,201       (22,555)       (17,021)       (2         Interest income, net       269       429       1,036         Other income, net       —       1       —         Income (loss) before income taxes       1,470       (22,125)       (15,985)       (2         Income (loss) before income taxes       1,470       (22,278)       \$ (16,433)       \$ (2         Income (loss)       \$ 1,909       \$ (22,278)       \$ (16,433)       \$ (2         Earnings (loss) per share:       Basic       \$ 0.01       \$ (0.08)       \$ (0.06)       \$	-		14,651		11,836		42,246		37,822
Restructuring       —       1,114       —         Total operating expenses       41,015       46,333       115,798       12         Income (loss) from operations       1,201       (22,555)       (17,021)       (2         Interest income, net       269       429       1,036         Other income, net       —       1       —         Income (loss) before income taxes       1,470       (22,125)       (15,985)       (2         Income (loss) before income taxes       1,470       (22,125)       (15,985)       (2         Income (loss)       9       (153)       (448)       —         Net income (loss)       \$       1,909       \$       (22,278)       \$       (16,433)       \$       (2         Earnings (loss) per share:       Basic       \$       0.01       \$       (0.06)       \$			10,133		17,157		26,526		38,272
Income (loss) from operations       1,201       (22,555)       (17,021)       (2         Interest income, net       269       429       1,036         Other income, net       —       1       —         Income (loss) before income taxes       1,470       (22,125)       (15,985)       (2         Income (loss) before income taxes       1,470       (22,125)       (15,985)       (2         Income (loss) before income taxes       1,470       (22,125)       (15,985)       (2         Income (loss)       439       (153)       (448)       (448)         Net income (loss)       \$       1,909       \$       (22,278)       \$       (16,433)       \$       (2         Earnings (loss) per share:       Basic       \$       0.01       \$       (0.08)       \$       (0.06)       \$	Restructuring				1,114				1,114
Interest income, net       269       429       1,036         Other income, net       —       1       —         Income (loss) before income taxes       1,470       (22,125)       (15,985)       (2         Income tax benefit (provision)       439       (153)       (448)       448         Net income (loss)       \$       1,909       \$       (22,278)       \$       (16,433)       \$       (2         Earnings (loss) per share:       Basic       \$       0.01       \$       (0.08)       \$       (0.06)       \$	Total operating expenses	_	41,015		46,333		115,798		123,480
Interest income, net       269       429       1,036         Other income, net       —       1       —         Income (loss) before income taxes       1,470       (22,125)       (15,985)       (2         Income tax benefit (provision)       439       (153)       (448)       448         Net income (loss)       \$       1,909       \$       (22,278)       \$       (16,433)       \$       (2         Earnings (loss) per share:       Basic       \$       0.01       \$       (0.08)       \$       (0.06)       \$	Income (loss) from operations		1 201		(22 555)		(17 021)		(23,011)
Other income, net			,						1,367
Income tax benefit (provision)       439       (153)       (448)         Net income (loss)       \$ 1,909       \$ (22,278)       \$ (16,433)       \$ (2         Earnings (loss) per share:       Basic       \$ 0.01       \$ (0.08)       \$ (0.06)       \$		_							1,567
Income tax benefit (provision)       439       (153)       (448)         Net income (loss)       \$ 1,909       \$ (22,278)       \$ (16,433)       \$ (2         Earnings (loss) per share:       Basic       \$ 0.01       \$ (0.08)       \$ (0.06)       \$	Income (loss) before income taxes		1 470		(22 125)		(15 085)		(21,632)
Net income (loss)       \$ 1,909       \$ (22,278)       \$ (16,433)       \$ (2         Earnings (loss) per share:       Basic       \$ 0.01       \$ (0.08)       \$ (0.06)       \$							,		(469)
Earnings (loss) per share: Basic \$ 0.01 \$ (0.08) \$ (0.06) \$		¢		¢	<u> </u>	¢		¢	(22,101)
Basic \$ 0.01 \$ (0.08) \$ (0.06) \$			1,909	Φ	(22,270)	φ	(10,455)	Ф	(22,101)
Diluted \$ 0.01 \$ (0.08) \$ (0.06) \$									(0.08)
	Diluted	\$	0.01	\$	(0.08)	\$	(0.06)	\$	(0.08)
Shares used to compute earnings (loss) per share:	Shares used to compute earnings (loss) per share:								
	Basic		,				,		275,107
Diluted 279,324 275,412 278,286 27	Diluted		279,324		275,412		278,286		275,107

See notes to the unaudited condensed consolidated financial statements.

# **Condensed Consolidated Statements of Cash Flows**

# (in thousands)

# (unaudited)

		Nine mon Septem		
	_	2011		2010
Cash flows from operating activities:				
Net loss	\$	(16,433)	\$	(22,101)
Adjustments to reconcile net loss to cash flows (used in) provided by operating activities:				
Depreciation and amortization of property and equipment		8,721		8,134
Amortization of intangible assets		300		413
Stock-based compensation		6,308		12,410
Loss on disposal of property and equipment		14		81
Deferred income taxes				60
Changes in operating assets and liabilities:				
Accounts receivable		8,762		13,471
Inventory		19,113		(10,360)
Other operating assets		9,763		1,484
Accounts payable		(7,234)		12,704
Accrued expenses		(12,046)		4,477
Deferred revenue		(33,477)		(8,347)
Net cash (used in) provided by operating activities		(16,209)		12,426
Cash flows from investing activities:				
Purchases of property and equipment		(10,962)		(9,193)
Purchase of intangible assets		(10,502)		(2,000)
Purchases of marketable securities		(152,402)		(283,461)
Sale/maturities of marketable securities		192,769		236,698
Net cash provided by (used in) investing activities		29,405		(57,956)
		<u> </u>		
Cash flows from financing activities:				
Proceeds from sale of common stock in connection with employee stock purchase plan		1,513		1,353
Proceeds from exercise of stock options		818		327
Payment of tax withholding obligations related to net share settlements of restricted stock awards		(1,245)		(572)
Principal payments of capital lease obligations		(66)		(194)
Net cash provided by financing activities		1,020		914
Effect of exchange rate changes on cash and cash equivalents		(445)		538
Net increase (decrease) in cash and cash equivalents		13,771		(44,078)
Cash and cash equivalents, beginning of year		62,501		125,323
Cash and cash equivalents, end of period	\$	76,272	\$	81,245
Supplemental disclosure of cash flow information:				
Interest paid	\$	8	\$	53
Income taxes paid	\$	853	\$	1,380
Income tax refunds received	\$	564	\$	476
Supplemental disclosure of non-cash investing activities:				
Capital expenditures incurred, but not yet paid	\$	803	\$	1,882
	ֆ \$	803 59	э \$	1,002
Property and equipment acquired under capital lease	Э	59	Ф	

See notes to the unaudited condensed consolidated financial statements.

#### Notes to Condensed Consolidated Financial Statements

#### (Unaudited)

# (1) BASIS OF PRESENTATION

#### **Business**

Sonus Networks, Inc. ("Sonus" or the "Company") was incorporated in 1997 and is a leading provider of voice and data infrastructure solutions, including softswitch and session border control products for service providers and enterprises. The Company's infrastructure solutions allow efficient and reliable delivery of voice and multimedia sessions over Internet Protocol ("IP") networks. Sonus' products include carrier-class infrastructure equipment and software that enables voice services to be delivered over IP packet-based networks while allowing the Company's customers to manage the flows of such sessions in their networks using business policies.

The Company's target customers comprise both traditional and emerging communications service providers, including long distance carriers, local exchange carriers, Internet service providers, wireless operators, cable operators, international telephone companies and carriers that provide services to other carriers, as well as enterprise customers. The Company also collaborates with its customers to identify and develop new, advanced services and applications that they may offer to their customers.

#### **Basis of Presentation**

In the opinion of management, the accompanying unaudited condensed consolidated financial statements include all adjustments, consisting only of normal recurring items, necessary for their fair presentation in conformity with accounting principles generally accepted in the United States of America ("U.S. GAAP") and the rules and regulations of the U.S. Securities and Exchange Commission ("SEC").

Interim results are not necessarily indicative of results for a full year. The information included in this Quarterly Report on Form 10-Q should be read in conjunction with the Company's Annual Report on Form 10-K for the year ended December 31, 2010 ("Annual Report") filed on March 10, 2011 with the SEC.

# Principles of Consolidation

The condensed consolidated financial statements include the accounts of Sonus and its wholly-owned subsidiaries. Intercompany transactions and balances have been eliminated in consolidation.

#### Use of Estimates and Judgments

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting periods. Significant estimates and judgments relied upon in preparing these financial statements include revenue recognition for multiple element arrangements, inventory valuations, expected future cash flows used to evaluate the recoverability of long-lived assets, assumptions used to determine the fair value of stock-based compensation, contingent liabilities and recoverability of Sonus' net deferred tax assets and the related valuation allowances. Sonus regularly assesses these estimates and records changes in estimates in the period in which they become known. Sonus bases its estimates on historical experience and various other assumptions that it believes to be reasonable under the circumstances. Actual results could differ from those estimates.

#### Notes to Condensed Consolidated Financial Statements (Continued)

#### (Unaudited)

# (1) BASIS OF PRESENTATION (Continued)

#### Fair Value of Financial Instruments

The carrying amounts of the Company's financial instruments, which include cash equivalents, marketable securities, investments, accounts receivable, accounts payable and long-term liabilities, approximate their fair values.

#### **Operating Segments**

The Company operates in a single segment. Operating segments are identified as components of an enterprise about which separate discrete financial information is available for evaluation by the chief operating decision maker in making decisions regarding resource allocation and assessing performance. To date, the chief operating decision maker has made such decisions and assessed performance at the company level, as one segment. The Company's chief operating decision maker is its President and Chief Executive Officer.

#### **Recent Accounting Pronouncements**

On September 15, 2011, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") No. 2011-08, *Testing Goodwill for Impairment* ("ASU 2011-08"), which gives companies testing goodwill for impairment the option of performing a qualitative assessment before calculating the fair value of a reporting unit in Step 1 of the goodwill impairment test. If companies determine, on the basis of qualitative factors, that the fair value of a reporting unit is more likely than not less than the carrying amount, the two-step impairment test would be required. Otherwise, further testing would not be needed. ASU 2011-08 will be effective for the Company in the first quarter of fiscal 2012. Early adoption is permitted. The Company is currently assessing the impact, if any, on its consolidated financial statements.

On June 16, 2011, the FASB issued ASU No. 2011-05, *Comprehensive Income (Topic 220): Presentation of Comprehensive Income* ("ASU 2011-05"), which revises the manner in which entities present comprehensive income in their financial statements. The new guidance requires companies to report components of comprehensive income in either: (1) a continuous statement of comprehensive income; or (2) two separate consecutive statements. ASU 2011-05 does not change the items that must be reported in other comprehensive income. ASU 2011-05 will be effective for the Company in its reporting of the first quarter of fiscal 2012, with early adoption permitted. The adoption of this ASU will not have any impact on the Company's results of operations or financial position. The Company is currently considering the appropriate disclosure under ASU 2011-05.

On May 12, 2011, the FASB issued ASU No. 2011-04, *Fair Value Measurement (Topic 820): Amendments to Achieve Common Fair Value Measurement and Disclosure Requirements in U.S. GAAP and IFRSs* ("ASU 2011-04"), which provides guidance on how (not when) to measure fair value and on what disclosures to provide about fair value measurements. ASU 2011-04 expands previously existing disclosure requirements for fair value measurements, including disclosures regarding transfers between Level 1 and Level 2 in the fair value hierarchy currently disclosed. ASU 2011-04 will be effective for the Company in the first quarter of fiscal 2012. Some of the Company's disclosures on fair value measurements may change upon adoption of ASU 2011-04. The Company is currently assessing the impact, if any, on its consolidated financial statements.

#### Notes to Condensed Consolidated Financial Statements (Continued)

#### (Unaudited)

# (2) REVENUE RECOGNITION

The Company recognizes revenue from product sales when persuasive evidence of an arrangement exists, delivery has occurred, the sale price is fixed or determinable, and collectability of the related receivable is probable. When the Company has future obligations, including a requirement to deliver additional elements that are essential to the functionality of the delivered elements or when customer acceptance is required. Sonus defers revenue recognition and related costs until those obligations are satisfied. Likewise, when fees for products or services are not fixed and determinable, Sonus defers the recording of receivables, deferred revenue and revenue until such time as the fees become due or are collected. The ordering patterns and sales lead times associated with customer orders may vary significantly from period to period. The Company limits the amount of revenue recognition for delivered elements to the amount that is not contingent on the future delivery of products or services, future performance obligations, or subject to customer-specific return or refund privileges.

Revenue from maintenance and support services is recognized ratably over the service period. Maintenance revenue is deferred until the associated product is accepted by the customer and all other revenue recognition criteria have been met. Maintenance and support services include telephone support, return and repair support and unspecified rights to product upgrades and enhancements. Revenue from other professional services is typically recognized as the services are delivered if all other revenue recognition criteria have been met.

Deferred revenue includes customer deposits and amounts associated with maintenance contracts. Deferred revenue expected to be recognized as revenue more than one year subsequent to the balance sheet date is reported with long-term liabilities in the condensed consolidated balance sheets.

The Company defers recognition of incremental direct costs, such as cost of goods, third-party installations and commissions, until recognition of the related revenue. Such costs are classified as current assets if the deferred revenue is initially classified as current and noncurrent assets if the related deferred revenue is initially classified as long-term.

The Company excludes any taxes assessed by a governmental authority that are directly imposed on a revenue-producing transaction (i.e., sales, use, value added) from its revenue and costs. Reimbursement received for out-of-pocket expenses and shipping costs is recorded as revenue.

The Company currently sells the majority of its products directly to its end customers. For products sold to resellers and distributors with whom the Company has sufficient history regarding the potential for product returns or refunds or any form of concession, the Company recognizes revenue on a sell-in basis. For all other resellers and distributors, the Company recognizes revenue on a sell-through basis.

In October 2009, the FASB amended the Accounting Standards Codification ("ASC") as summarized in ASU No. 2009-14, *Software (Topic 985): Certain Revenue Arrangements That Include Software Elements* ("ASU 2009-14") and ASU No. 2009-13, *Revenue Recognition (Topic 605): Multiple-Deliverable Revenue Arrangements* ("ASU 2009-13"). ASU 2009-14 amends industry-specific revenue accounting guidance for software and software-related transactions to exclude from its scope tangible products containing software components and non-software components that function together to deliver the product's essential functionality. All stand-alone software components will continue to be



#### Notes to Condensed Consolidated Financial Statements (Continued)

# (Unaudited)

# (2) REVENUE RECOGNITION (Continued)

accounted for under the guidance of ASC 985-605, *Software—Revenue Recognition* ("ASC 985-605"). ASU 2009-13 amended the accounting standards for multiple-deliverable revenue arrangements to:

- provide updated guidance on how the deliverables in an arrangement should be separated, and how consideration should be allocated;
- require an entity to allocate revenue in an arrangement using estimated selling prices ("ESP") of deliverables if a vendor does not have vendorspecific objective evidence of selling price ("VSOE") or third-party evidence of selling price ("TPE"); and
- eliminate the use of the residual method and require an entity to allocate revenue using the relative selling price of the deliverables method.

Effective January 1, 2011, the Company prospectively adopted the provisions of ASU 2009-13 and ASU 2009-14 for new and materially modified arrangements originating on or after January 1, 2011.

The Company's products typically have both software and non-software components that function together to deliver the products' essential functionality. The Company's products are primarily marketed based on the software elements contained therein. In addition, hardware sold generally cannot be used apart from the software. Therefore, Sonus considers its principal products to be both software and hardware-related. Many of the Company's sales involve multiple element arrangements that include product, maintenance and various professional services. The adoption of the guidance discussed above affects the Company's multipleelement arrangements when they contain tangible products (hardware) with software elements, which comprise the majority of the Company's revenue transactions. The Company may enter into sales transactions that do not contain tangible hardware components, such as software-only add-on sales, which continue to be subject to the software revenue recognition guidance in ASC 985-605.

The multiple element revenue guidance requires that the Company evaluate each deliverable in an arrangement to determine whether such deliverable would represent a separate unit of accounting. The delivered item constitutes a separate unit of accounting when it has stand-alone value and there are no customer-negotiated refunds or return rights for the delivered elements. If the arrangement includes a customer-negotiated refund or return right relative to the delivered item and the delivery and performance of the undelivered item are considered probable and substantially in the Company's control, the delivered element constitutes a separate unit of accounting. Most of the Company's products and services qualify as separate units of accounting, and revenue is recognized when the applicable revenue recognition criteria are met.

For transactions entered into prior to January 1, 2011, the Company recognized revenue in accordance with ASC 985-605. Revenue for any undelivered elements that were considered not essential to the functionality of the product and for which VSOE had been established was deferred based on the VSOE value, and any remaining arrangement fee was then allocated to and recognized as revenue utilizing the residual method. If the Company could not establish VSOE for each undelivered element, including specified upgrades, it would defer all revenue on the entire arrangement until VSOE existed for the remaining undelivered elements or all elements were delivered, provided that all other revenue recognition criteria were met.

#### Notes to Condensed Consolidated Financial Statements (Continued)

# (Unaudited)

# (2) REVENUE RECOGNITION (Continued)

The Company has historically maintained VSOE for its maintenance and support services and certain professional services. If VSOE exists it will be used to determine the selling price of a deliverable. VSOE is determined based upon the price charged when the same element is sold separately or established by management having the relevant pricing authority. In certain instances, the Company is not able to establish VSOE for deliverables in an arrangement with multiple elements. The Company has historically not been able to establish VSOE of any of its products and for certain services because the Company has not sold its products or services on a stand-alone basis, not priced its products or services within a narrow range, or had limited sales history.

When VSOE cannot be established, the Company attempts to establish the selling price of each element based on TPE. Generally, the Company's solution typically differs from that of its peers as there are no similar or interchangeable competitor products or services. The Company's various product and service offerings contain a significant level of customization and differentiation and therefore, comparable pricing of competitors' products and services with similar functionality cannot be obtained. Accordingly, the Company is typically not able to determine TPE for its products or services.

When the Company is unable to establish selling price using VSOE or TPE, the Company uses ESP in its allocation of arrangement consideration for the relevant deliverables. The objective of ESP is to determine the price at which the Company would transact a sale if a product or service was sold on a stand-alone basis. The Company determines ESP for its products and certain services by considering multiple factors including, but not limited to, overall market conditions, including geographic or regional-specific market factors, profit objectives and pricing practices for such deliverables. The determination of ESP is a formal process within the Company that includes review and approval by the Company's management.

The adoption of ASU 2009-13 and ASU 2009-14 had a material impact on the Company's financial results, increasing product revenue by \$11.3 million for the three months ended September 30, 2011, compared to what would have been recognized had the Company continued to apply the guidance set forth in ASC 985-605 to all arrangements in the current year. The increase in product revenue was primarily the result of the expedited timing of revenue recognition for the Company's AT&T revenue arrangements (further described below under "AT&T Revenue Recognition") and a number of other customer arrangements in the current year that would not have been recognized in the period under ASC 985-605. The delivered elements were determined to constitute separate units of accounting in arrangements that included undelivered products or services which under ASC 985-605 would have resulted in deferral of the entire arrangement due to lack of VSOE for such undelivered elements. Customer acceptance in many arrangements generally does not occur until either both shipment of product and delivery of professional services or the expiration date of the contractual acceptance period occurs; therefore, the instances in which revenue recognition occurs at a different period under the new accounting guidance is a limited number of transactions.

The adoption of ASU 2009-13 and ASU 2009-14 did not have a material effect on the amount or timing of service revenue recognized during the three or nine month periods ended September 30, 2011.



#### Notes to Condensed Consolidated Financial Statements (Continued)

# (Unaudited)

# (2) REVENUE RECOGNITION (Continued)

The Company expects the adoption of ASU 2009-13 and ASU 2009-14 will have a material effect on the timing of revenue recognition in future periods; however, the Company cannot reasonably estimate the effect of adopting these standards on future financial periods as the impact will vary depending on the nature and volume of new or materially modified arrangements in any given period.

**AT&T Revenue Recognition.** The Company sells various hardware components and professional services to this customer, and also has an arrangement to provide maintenance services on the hardware components. The relationship with the customer is governed by a master service agreement, and also by individual purchase orders that are received for all hardware sales. Because of the integrated and inter-related nature of the contractual arrangements, the Company believes all hardware purchases and the maintenance arrangement with the customer are inter-related and should be combined for accounting purposes.

Beginning in the fourth quarter of fiscal 2008, the Company concluded that it no longer had sufficient evidence of VSOE on maintenance services for AT&T. Therefore, all revenue related to multiple-element arrangements for this customer entered into beginning in the fourth quarter of fiscal 2008 was recognized ratably over the maintenance period, which ended December 31, 2010, provided all other revenue recognition criteria were met. Revenue recognition on multiple-element arrangements with this customer began when the only undelivered element of the arrangement was maintenance. Beginning in the fourth quarter of 2008, for orders from this customer that contained bundled product and maintenance, the Company allocated a fixed percentage (which represented the maintenance renewal rate for its largest customers for which the Company had VSOE) of the arrangement fee to service revenue with the residual amount classified as product revenue. The Company applied this methodology on a consistent basis.

In December 2010, the Company entered into a new maintenance arrangement with this customer which covers the period from January 1, 2011 through April 30, 2013. Because this arrangement was entered into during 2010, the maintenance arrangement is subject to the software revenue recognition guidance in ASC 985-605. The entire amount of the contracted maintenance revenue will be recognized ratably over the contractual maintenance period.

As described above, under previously applied software revenue recognition criteria, the entire amount of the Company's product sales to this customer was deferred and amortized over the remaining contractual customer maintenance term, which ended December 31, 2010. The new multiple-element guidance will be followed for any tangible product orders received after January 1, 2011, and allows for earlier revenue recognition, as product revenue can be separated from the associated maintenance contract based upon its relative selling price using ESP. As a result, product revenue will be recognized either upon shipment of the products or upon customer acceptance, provided all other revenue recognition criteria have been met. Under the previously applied software revenue guidance, revenue for product orders received after January 1, 2011 would have been recognized ratably through April 30, 2013. Ultimately, the impact of this change in accounting is dependent upon total product sales with this customer. The Company recognized product revenue from AT&T of approximately \$11 million in the three months ended September 30, 2011 and approximately \$15 million in the nine months ended September 30, 2011. Had the Company continued to apply the previous software revenue guidance, it would have recognized product revenue from this customer of



# Notes to Condensed Consolidated Financial Statements (Continued)

# (Unaudited)

# (2) REVENUE RECOGNITION (Continued)

approximately \$1 million in the three months ended September 30, 2011 and approximately \$2 million in the nine months ended September 30, 2011.

The table below shows the total product revenue recognized for AT&T ratable arrangements under the previous guidance set forth in ASC 985-605 (in millions):

	1	roduct reve recognized year ende December 3	in d	
	2008	2009	2010	Total
Period in which revenue recognition began:				
Fourth quarter of fiscal 2008	\$ 0.2	\$ 2.6	\$ 2.6	\$ 5.4
Fiscal 2009		4.9	11.8	16.7
Fiscal 2010			17.8	17.8
	\$ 0.2	\$ 7.5	\$ 32.2	\$ 39.9

During the preparation of the Company's consolidated financial statements for the three month period ended March 31, 2011 and the accounting analysis for the new maintenance arrangement with AT&T, the Company determined that the methodology that had been applied in fiscal 2009 and 2010 to the amortization of consideration related to maintenance provided to AT&T was not appropriate and resulted in the inappropriate deferral of revenue related to maintenance billings from 2009 to 2010; total revenue recognized over the term of the arrangement was not impacted. This error resulted in the incorrect deferral and therefore, understatement of \$3.8 million of service revenue in 2009 (\$950,000 in each quarter of fiscal 2009) and related overstatement of 2010 service revenue by \$3.8 million (\$950,000 in each quarter of fiscal 2010). There is no tax effect on this revenue and therefore the error in service revenue impacted net loss in each year by the same amounts. There is no effect on retained earnings or any other account within the consolidated balance sheet as of December 31, 2010, and no effect on cash provided by operating activities for fiscal 2009 and fiscal 2010. The Company does not believe this error is material to its previously issued historical consolidated financial statements and, therefore, has not adjusted the historical financial statements.

# (3) EARNINGS (LOSS) PER SHARE

The calculations of shares used to compute basic and diluted earnings (loss) per share for the three and nine months ended September 30, 2011 and 2010 were as follows (in thousands):

		months ended tember 30,		ths ended iber 30,
	2011	2010	2011	2010
Weighted average shares outstanding—basic	278,72	275,412	278,286	275,107
Potential dilutive common shares	60	)3 —	—	—
Weighted average shares outstanding—diluted	279,32	24 275,412	278,286	275,107

# Notes to Condensed Consolidated Financial Statements (Continued)

# (Unaudited)

# (3) EARNINGS (LOSS) PER SHARE (Continued)

Options to purchase the Company's common stock aggregating approximately 17.8 million shares of common stock have not been included in the computation of diluted earnings per share for the three months ended September 30, 2011 because the options' exercise prices were greater than the average market price of the Company's common stock and their effect would have been antidilutive. Options to purchase the Company's common stock, unvested shares of restricted stock and unvested performance-based stock awards aggregating approximately 21.4 million shares of common stock have not been included in the computation of diluted loss per share for the nine months ended September 30, 2011 because their effect would have been antidilutive.

Options to purchase the Company's common stock, unvested shares of restricted stock and performance-based stock awards aggregating approximately 22.8 million shares of common stock have not been included in the computation of diluted loss per share for the three and nine months ended September 30, 2010 because their effect would have been antidilutive.

# (4) COMPREHENSIVE INCOME (LOSS)

The Company's comprehensive income (loss) for the three and nine months ended September 30, 2011 and 2010 was as follows (in thousands):

		nonths ended ember 30,	Nine mon Septem	
	2011	2010	2011	2010
Net income (loss)	\$ 1,909	\$ (22,278)	\$ (16,433)	\$ (22,101)
Other comprehensive income (loss):				
Foreign currency translation adjustments	472	256	524	414
Unrealized gain (loss) on available-for-sale marketable securities, net of				
tax	(147	) 164	12	(186)
Comprehensive income (loss)	\$ 2,234	\$ (21,858)	\$ (15,897)	\$ (21,873)

# (5) CASH EQUIVALENTS, MARKETABLE SECURITIES AND LONG-TERM INVESTMENTS

Cash equivalents and marketable securities are invested in debt and equity instruments, primarily U.S. government-backed and corporate obligations, which management believes to be high quality (investment grade) credit instruments.

# Notes to Condensed Consolidated Financial Statements (Continued)

# (Unaudited)

# (5) CASH EQUIVALENTS, MARKETABLE SECURITIES AND LONG-TERM INVESTMENTS (Continued)

The amortized cost, gross unrealized gains and losses and fair value of the Company's marketable debt and equity securities and investments at September 30, 2011 and December 31, 2010 were comprised of the following (in thousands):

				Septembe	r 30,	2011				
	Α	Amortized cost				nrealized gains				Fair value
Cash equivalents	\$	43,522	\$	_	\$	_	\$	43,522		
Marketable securities										
U.S. government agency notes	\$	118,676	\$	97	\$	(4)	\$	118,769		
Corporate debt securities		95,859		31		(23)		95,867		
Commercial paper		17,775		3		—		17,778		
Certificates of deposit		17,400		8		—		17,408		
	\$	249,710	\$	139	\$	(27)	\$	249,822		
Investments			_							
U.S. government agency notes	\$	22,319	\$	21	\$	(14)	\$	22,326		
Foreign government notes		1,776		_		(1)		1,775		
Corporate debt securities		25,792		23		(36)		25,779		
Certificates of deposit		2,697		8				2,705		
	\$	52,584	\$	52	\$	(51)	\$	52,585		

	December 31, 2010							
	Α	Amortized cost		Unrealized gains		nrealized losses		Fair value
Cash equivalents	\$	15,285	\$	—	\$	—	\$	15,285
Marketable securities								
U.S. government agency notes	\$	84,950	\$	79	\$	(8)	\$	85,021
Foreign government notes		8,787		4		(2)		8,789
Corporate debt securities		135,935		112		(70)		135,977
Commercial paper		17,988		1		_		17,989
Certificates of deposit		11,051		4		—		11,055
	\$	258,711	\$	200	\$	(80)	\$	258,831
Investments								
U.S. government agency notes	\$	56,373	\$	19	\$	(16)	\$	56,376
Corporate debt securities		23,183		13		(33)		23,163
Certificates of deposit		7,550		—		(2)		7,548
	\$	87,106	\$	32	\$	(51)	\$	87,087

At September 30, 2011 and December 31, 2010, the Company's available-for-sale debt securities classified as Investments had maturities ranging from one to two years.

# Notes to Condensed Consolidated Financial Statements (Continued)

# (Unaudited)

# (5) CASH EQUIVALENTS, MARKETABLE SECURITIES AND LONG-TERM INVESTMENTS (Continued)

## Fair Value Hierarchy

The Company's financial assets or liabilities are measured using inputs from the three-tier fair value hierarchy, which is based on the level of independent, objective evidence surrounding the inputs used to measure fair value. A financial instrument's categorization within the fair value hierarchy is based upon the lowest level of input that is significant to the fair value measurement. The fair value hierarchy is as follows:

Level 1. Level 1 applies to assets or liabilities for which there are quoted prices in active markets for identical assets or liabilities.

*Level 2*. Level 2 applies to assets or liabilities for which there are inputs that are directly or indirectly observable in the marketplace, such as quoted prices for similar assets or liabilities in active markets or quoted prices for identical assets or liabilities in markets with insufficient volume or infrequent transactions (less active markets).

*Level 3*. Level 3 applies to assets or liabilities for which there are unobservable inputs to the valuation methodology that are significant to the measurement of the fair value of the assets or liabilities.

The following table shows the fair value of the Company's financial assets at September 30, 2011 and December 31, 2010. These financial assets are comprised of the Company's available-for-sale debt and equity securities and reported under the captions Cash and cash equivalents, Marketable securities and Investments in the condensed consolidated balance sheets (in thousands):

					lue measurements 1ber 30, 2011 using		
	tal carrying value at ptember 30, 2011	-	oted prices in active markets (Level 1)	Si	ignificant other observable inputs (Level 2)	un	gnificant observable inputs Level 3)
Cash equivalents	\$ 43,522	\$	41,037	\$	2,485	\$	_
Marketable securities	 						
U.S. government agency notes	\$ 118,769	\$	_	\$	118,769	\$	
Corporate debt securities	95,867		_		95,867		_
Commercial paper	17,778		_		17,778		_
Certificates of deposit	17,408				17,408		
	\$ 249,822	\$		\$	249,822	\$	_
Investments	 						
U.S. government agency notes	\$ 22,326	\$	_	\$	22,326	\$	
Foreign government notes	1,775		_		1,775		
Corporate debt securities	25,779		_		25,779		_
Certificates of deposit	2,705				2,705		
	\$ 52,585	\$	_	\$	52,585	\$	

# Notes to Condensed Consolidated Financial Statements (Continued)

# (Unaudited)

# (5) CASH EQUIVALENTS, MARKETABLE SECURITIES AND LONG-TERM INVESTMENTS (Continued)

	Total carrying	0		ecem	lue measurements ber 31, 2010 using ignificant other	:	Significant
	value at cember 31, 2010	-	in active markets (Level 1)		observable inputs (Level 2)		inputs (Level 3)
Cash equivalents	\$ 15,285	\$	10,287	\$	4,998	\$	—
Marketable securities						_	
U.S. government agency notes	\$ 85,021	\$	_	\$	85,021	\$	
Foreign government notes	8,789		_		8,789		_
Corporate debt securities	135,977		_		135,977		—
Commercial paper	17,989		_		17,989		
Certificates of deposit	11,055				11,055		
	\$ 258,831	\$		\$	258,831	\$	
Investments							
U.S. government agency notes	\$ 56,376	\$	_	\$	56,376	\$	
Corporate debt securities	23,163				23,163		
Certificates of deposit	7,548		—		7,548		—
	\$ 87,087	\$	_	\$	87,087	\$	_

The Company's marketable securities and investments have been valued on the basis of valuations provided by third-party pricing services, as derived from such services' pricing models. Inputs to the models may include, but are not limited to, reported trades, executable bid and asked prices, broker/dealer quotations, prices or yields of securities with similar characteristics, benchmark curves or information pertaining to the issuer, as well as industry and economic events. The pricing services may use a matrix approach, which considers information regarding securities with similar characteristics to determine the valuation for a security. The Company reviewed the level classifications of its investments at September 30, 2011 compared to December 31, 2010 and determined that there were no significant transfers between such levels in the nine months ended September 30, 2011.

# (6) INVENTORY

Inventory at September 30, 2011 and December 31, 2010 consisted of the following (in thousands):

	Sep	tember 30, 2011	De	cember 31, 2010
On-hand final assemblies and finished goods inventories	\$	12,639	\$	15,026
Deferred cost of goods sold		9,454		25,803
		22,093		40,829
Less current portion		(20,886)		(22,499)
Noncurrent portion (included in Other assets)	\$	1,207	\$	18,330

# Notes to Condensed Consolidated Financial Statements (Continued)

# (Unaudited)

# (7) INTANGIBLE ASSETS AND GOODWILL

The Company's intangible assets at September 30, 2011 and December 31, 2010 consisted of the following (in thousands):

September 30, 2011	Useful life	Useful life Cost			mulated rtization	car	Net rying value
Intellectual property	5 years	\$	2,999	\$	1,699	\$	1,300
Order backlog	1 year		287		287		_
		\$	3,286	\$	1,986	\$	1,300

December 31, 2010	Useful life	Cost	umulated ortization	Net carrying value			
Intellectual property	5 years	\$ 2,999	\$ 1,399	\$	1,600		
Order backlog	1 year	287	287		_		
		\$ 3,286	\$ 1,686	\$	1,600		

The Company amortizes its intangible assets over the estimated useful lives of the respective assets. Amortization expense related to intangible assets for the three and nine months ended September 30, 2011 and 2010 was as follows (in thousands):

	Three months ended	Nine months ended
	September 30,	September 30,
	2011 2010	2011 2010
Amortization of intangible assets	\$ 100 \$ 137	\$ 300 \$ 413

Estimated future amortization expense for intangible assets recorded by the Company at September 30, 2011 is as follows (in thousands):

Remainder of 2011	\$ 100
2012	400
2013	400
2014	400
	\$ 1,300

# Notes to Condensed Consolidated Financial Statements (Continued)

# (Unaudited)

# (7) INTANGIBLE ASSETS AND GOODWILL (Continued)

Goodwill is recorded when the consideration in a business combination exceeds the fair value of net tangible and identifiable intangible assets acquired. The changes in the carrying amounts of goodwill during the nine months ended September 30, 2011 and 2010 were as follows (in thousands):

		8,168 \$ (3,106) ( 5,062 \$ 8,168 \$ (3,106) ( 5,062 -		
Balance at September 30:				
Goodwill	\$	8,168	\$	8,162
Accumulated impairment losses		(3,106)		(3,106)
	\$	5,062	\$	5,056
	_			
Balance at January 1:				
Goodwill	\$	8,168	\$	8,159
Accumulated impairment losses		(3,106)		(3,106)
		5,062		5,053
Foreign currency translation adjustment				3
	\$	5,062	\$	5,056

# (8) ACCRUED EXPENSES

Accrued expenses at September 30, 2011 and December 31, 2010 consisted of the following (in thousands):

	Sep	tember 30, 2011	De	cember 31, 2010
Employee compensation and related costs	\$	10,779	\$	22,263
Employee stock purchase plan		237		653
Professional fees		2,008		1,643
Royalties		118		621
Income taxes payable		43		250
Sales taxes payable		737		1,341
Other taxes		139		98
Other		3,046		3,130
	\$	17,107	\$	29,999

# (9) STOCK-BASED COMPENSATION PLANS

The Company's 2007 Stock Incentive Plan, as amended (the "2007 Plan"), provides for the award of options to purchase the Company's common stock ("stock options"), stock appreciation rights, restricted common stock ("restricted stock"), performance-based share awards ("performance-based awards"), restricted stock units and other stock-based awards to employees, officers, directors (including those directors who are not employees or officers of the Company), consultants and advisors of the Company and its subsidiaries.

# Notes to Condensed Consolidated Financial Statements (Continued)

#### (Unaudited)

# (9) STOCK-BASED COMPENSATION PLANS (Continued)

On August 24, 2011, Maurice Castonguay ("Mr. Castonguay") accepted an offer of employment as Senior Vice President and Chief Financial Officer of the Company (the "Employment Agreement"), effective August 26, 2011 (the "Commencement Date"). Pursuant to the terms of the Employment Agreement, on September 15, 2011, Mr. Castonguay was granted an option to purchase 500,000 shares of the Company's common stock at an exercise price of \$2.38 per share (the "Options"), the closing price of the Company's common stock on the date of grant. The Options vest over a period of four years, with 25% vesting on the first anniversary of the Company's common stock, which are subject to both performance and time vesting requirements (the "Performance Shares"). As of September 30, 2011, the performance conditions for the Performance Shares had not been established by the Company's Compensation Committee of the Board of Directors; therefore, this award is not considered granted for accounting purposes.

On August 25, 2011, Wayne Pastore ("Mr. Pastore") resigned as Senior Vice President and Chief Financial Officer of the Company, effective August 25, 2011. Pursuant to the terms of Mr. Pastore's Executive Severance and Arbitration Agreement, the Company accelerated the vesting of certain unvested options to purchase the Company's common stock and shares of restricted stock. As a result, the Company recognized incremental stock-based compensation expense, net of forfeitures, aggregating \$0.3 million in both the three and nine months ended September 30, 2011 related to Mr. Pastore's departure.

# Stock Options

The activity related to the Company's outstanding stock options during the nine months ended September 30, 2011 was as follows:

	Number of shares	Weighted average exercise price		average exercise price		average exercise price		Weighted average remaining contractual life (years)	intr	ggregate rinsic value thousands)
Outstanding at January 1, 2011	18,177,188	\$	4.40							
Granted	3,016,500	\$	2.89							
Exercised	(452,617)	\$	1.81							
Forfeited	(978,236)	\$	2.77							
Expired	(983,617)	\$	5.97							
Outstanding at September 30, 2011	18,779,218	\$	4.22	6.01	\$	236				
Vested or expected to vest at September 30, 2011	18,101,671	\$	4.27	5.89	\$	230				
Exercisable at September 30, 2011	12,242,866	\$	4.87	4.34	\$	147				

# Notes to Condensed Consolidated Financial Statements (Continued)

# (Unaudited)

# (9) STOCK-BASED COMPENSATION PLANS (Continued)

The grant date fair values of stock options granted in the three and nine months ended September 30, 2011 were estimated using the Black-Scholes valuation model with the following assumptions:

	Three months ended September 30, 2011	Nine months ended September 30, 2011
Risk-free interest rate	1.15%	1.15% - 2.12%
Expected dividend yield		—
Weighted average volatility	67.38%	66.46%
Expected life (years)	4.5	4.5

The weighted average grant date fair values of stock options granted were \$1.32 per share for the three months ended September 30, 2011 and \$1.55 per share for the nine months ended September 30, 2011.

The total intrinsic values of stock options exercised were approximately \$12,000 for the three months ended September 30, 2011 and \$0.9 million for the nine months ended September 30, 2011. The Company received \$0.8 million of cash from the exercise of stock options in the nine months ended September 30, 2011.

# **Restricted Stock Awards**

The activity related to the Company's unvested restricted stock awards for the nine months ended September 30, 2011 was as follows:

	Shares	ave grar	ghted erage it-date value
Unvested balance at January 1, 2011	1,541,231	\$	2.93
Granted	160,000	\$	2.97
Vested	(663,702)	\$	3.98
Forfeited	(179,731)	\$	2.32
Unvested balance at September 30, 2011	857,798	\$	2.26

The total fair value of restricted stock award shares that vested during the nine months ended September 30, 2011 was \$2.6 million.

# Notes to Condensed Consolidated Financial Statements (Continued)

# (Unaudited)

# (9) STOCK-BASED COMPENSATION PLANS (Continued)

# Performance-Based Stock Awards

The activity related to the Company's performance stock awards for the nine months ended September 30, 2011 was as follows:

	Shares	a gra	Weighted average grant-date fair value		
Unvested balance at January 1, 2011	85,833	\$	2.47		
Granted	1,725,056	\$	3.08		
Vested					
Forfeited	(95,833)	\$	2.52		
Unvested balance at September 30, 2011	1,715,056	\$	3.08		

There are approximately 515,000 shares that are not included in the table above (including 375,000 shares awarded to Mr. Castonguay), as the Company has not finalized the performance conditions for these awards. The Company will begin to record stock-based compensation expense at the time that the performance conditions are defined and when it becomes probable that the respective performance conditions will be achieved, if at all.

# Stock-Based Compensation

The condensed consolidated statements of operations include stock-based compensation for the three and nine months ended September 30, 2011 and 2010 as follows (in thousands):

		Three i enc		ths		Nine en	non ded	ths
	_	Septem	ber		_	Septer	nber	
		2011		2010		2011		2010
Product cost of revenue	\$	100	\$	105	\$	317	\$	265
Service cost of revenue		258		396		1,032		1,219
Research and development		505		617		1,565		1,888
Sales and marketing		408		647		1,468		2,064
General and administrative		796		4,947		1,926		6,974
	\$	2,067	\$	6,712	\$	6,308	\$	12,410

There was no income tax benefit for employee stock-based compensation expense for the nine months ended September 30, 2011 and 2010 due to the income tax valuation allowance recorded.

At September 30, 2011, there was \$10.0 million, net of expected forfeitures, of unrecognized stock-based compensation expense related to unvested stock options and restricted stock awards and performance-based stock awards for which the Company believes it is probable that the performance conditions will be satisfied. This expense is expected to be recognized over a weighted average period of approximately three years.

#### Notes to Condensed Consolidated Financial Statements (Continued)

# (Unaudited)

# (10) STOCKHOLDER RIGHTS PLAN

On June 10, 2011, the Company entered into an amendment to its stockholder rights agreement (the "Rights Plan") to extend the expiration date of the rights in such Rights Plan from June 26, 2011 to June 26, 2013. The amendment was not in response to any acquisition proposal and no other amendments were made to the Rights Plan. The Rights Plan was originally adopted on June 26, 2008 and would have expired on June 26, 2011.

Under the Rights Plan, preferred stock purchase rights (the "Rights") were distributed as a dividend at the rate of one Right per share of common stock of the Company held by stockholders of record as of the close of business on July 7, 2008. Each Right entitles the stockholder to purchase from the Company a unit consisting of one one-thousandth of a share (a "Unit") of preferred stock at a purchase price of \$25.00 per Unit, subject to adjustment.

The Rights generally will be exercisable only if a person or group acquires beneficial ownership of 15% or more of the Company's common stock (which includes for this purpose shares of common stock referenced in derivative transactions or securities), or commences or publicly announces a tender or exchange offer upon consummation of which they would beneficially own 15% or more of the Company's common stock. Subject to certain conditions, a person or group who beneficially owned 15% or more of the outstanding shares of the Company's common stock prior to the adoption of the Rights Plan did not cause the Rights to become exercisable upon adoption of the Rights Plan. Should the Rights become exercisable, the effect would be to dilute the ownership of the beneficial owner(s) who triggered the Rights, as that beneficial owner or group of owners would not receive the Units.

# (11) FOREIGN CURRENCY TRANSLATION

Foreign currency gains and losses are included as a component of General and administrative expenses in the condensed consolidated statements of operations.

The components of foreign currency gains (losses) for the three and nine months ended September 30, 2011 and 2010 were as follows (in thousands):

	 Three en <u>Septen</u> 2011	ded		Nine mo ende <u>Septemb</u> 2011			
Transaction gains (losses)	\$ (267)	\$	(1,125)	\$	(1,189)	\$	(528)
Remeasurement gains (losses)	(598)		1,205		273		(240)
	\$ (865)	\$	80	\$	(916)	\$	(768)

The Company operates internationally and, in the normal course of business, is exposed to fluctuations in foreign exchange rates. These fluctuations can increase the costs of financing, investing and operating the business. During fiscal 2011, the Company began entering into derivative instruments for risk management purposes and not for speculative purposes.

In the first quarter of fiscal 2011, the Company began to use forward currency exchange contracts ("forward contracts") to economically hedge its exposure to forecasted foreign currency denominated operating expenses and transactions in the Company's European and Japanese subsidiaries. These

# Notes to Condensed Consolidated Financial Statements (Continued)

(Unaudited)

# (11) FOREIGN CURRENCY TRANSLATION (Continued)

forward contracts have not been designated as cash flow, fair value or net investment hedges and are entered into for periods of six months or less, based upon budgeted expenses and specific transactions for the applicable subsidiaries. These forward contracts do not subject the Company's earnings or cash flows to material risk since gains and losses on these forward contracts generally offset losses and gains on the expenses and transactions being hedged. However, changes in currency exchange rates related to any un-hedged transaction may impact the Company's earnings and cash flows.

The Company had no forward contracts in the three months ended September 30, 2011. The Company recorded immaterial gains related to forward contracts for the nine months ended September 30, 2011. The Company settles forward foreign contracts in cash. There were no forward contracts outstanding at September 30, 2011.

# (12) MAJOR CUSTOMERS

The following customers each contributed 10% or more of the Company's revenue in at least one of the three or nine month periods ended September 30, 2011 and 2010:

	Three me ende Septembe	d	Nine mo ende Septemb	d
Customer	2011	2010	2011	2010
AT&T	22%	22%	13%	16%
Bahamas Telecommunications Company Ltd.	*		20%	_
Citic Telecom 1616, Ltd.	*	11%	*	*

#### Represents less than 10% of revenue

At September 30, 2011, two customers each accounted for 10% or more of the Company's accounts receivable balance, representing approximately 45% in the aggregate of total accounts receivable. At December 31, 2010, one customer accounted for 10% or more of the Company's accounts receivable balance, representing approximately 14% of the Company's accounts receivable balance. The Company performs ongoing credit evaluations of its customers and generally does not require collateral on accounts receivable. The Company maintains an allowance for doubtful accounts as required, and such losses have historically been within management's expectations.

# (13) GEOGRAPHIC INFORMATION

The Company's classification of revenue by geographic area is determined by the location to which the product is shipped or where the services are performed. The following table summarizes revenue by



# Notes to Condensed Consolidated Financial Statements (Continued)

# (Unaudited)

# (13) GEOGRAPHIC INFORMATION (Continued)

geographic area as a percentage of total revenue for the three and nine months ended September 30, 2011 and 2010:

	Three m		Nine mo	
	ende		ende	
	Septemb		September 30,	
	2011	2010	2011	2010
United States	63%	74%	58%	66%
Japan	6	7	7	15
Other Asia Pacific	3	8	1	2
Europe, Middle East and Africa	26	5	13	14
Other	2	6	21	3
	100%	100%	100%	100%

Bahamas Telecommunications Company Ltd. accounted for approximately 20% of the Company's revenue in the nine months ended September 30, 2011. Bahamas Telecommunications Company Ltd. is located in the Caribbean and is included as a component of "Other" in the table above.

International revenue, both as a percentage of total revenue and absolute dollars, may vary from one period to the next and accordingly, current data may not be indicative of future periods.

# (14) RESTRUCTURING

In the three months ended September 30, 2010, the Company recorded \$1.1 million of restructuring expense for severance and related expenses to reduce its workforce by 12 people, or approximately 1% of employees worldwide. The payments related to this action were completed in the fourth quarter of fiscal 2010, and as of December 31, 2010, there were no remaining restructuring accruals.

The Company did not record restructuring expense in either the three or nine months ended September 30, 2011.

# (15) INCOME TAXES

The Company's income tax provisions for the nine months ended September 30, 2011 and 2010 reflect the Company's estimates of the effective rates expected to be applicable for the respective full fiscal years, adjusted for any discrete events, which are recorded in the period that they occur. These estimates are reevaluated each quarter based on the Company's estimated tax expense for the full fiscal year. The estimated effective rates for the nine months ended September 30, 2011 and 2010 do not include any benefit for the Company's domestic losses, as the Company has concluded that a valuation allowance on any domestic benefit is required.

#### Notes to Condensed Consolidated Financial Statements (Continued)

(Unaudited)

# (16) COMMITMENTS AND CONTINGENCIES

#### 2001 IPO Litigation

In November 2001, a purchaser of the Company's common stock filed a complaint in the United States District Court for the Southern District of New York (the "District Court") against the Company, two of its officers and the lead underwriters alleging violations of the federal securities laws in connection with the Company's initial public offering ("IPO") and seeking unspecified monetary damages. The purchaser seeks to represent a class of persons who purchased the Company's common stock between the date of the IPO on May 24, 2000 and December 6, 2000. The amended complaint, filed in April 2002, alleges that the Company's registration statement contained false or misleading information or omitted to state material facts concerning the alleged receipt of undisclosed compensation by the underwriters and the existence of undisclosed arrangements between the underwriters and certain purchasers to make additional purchases in the after-market. The claims against the Company are asserted under Section 10(b) of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), and Sections 10(b) and 20(a) of the Exchange Act. Other plaintiffs have filed substantially similar class action cases against approximately 300 other publicly-traded companies and their IPO underwriters which, along with the actions against the Company, have been transferred to a single federal judge for purposes of coordinated case management.

On July 15, 2002, the Company, collectively with the other issuers named as defendants in these coordinated proceedings, filed a collective motion to dismiss the consolidated amended complaints on various legal grounds common to all or most of the issuer defendants. The plaintiffs voluntarily dismissed the claims against many of the individual defendants, including the Company's officers named in the complaint. On February 19, 2003, the District Court granted a portion of the motion to dismiss by dismissing the Section 10(b) claims against certain defendants including the Company, but denied the remainder of the motion as to the defendants.

In October 2004, the District Court certified the class in a case against certain defendants. On August 31, 2005, the District Court approved the terms of the proposed settlement.

On December 5, 2006, the United States Court of Appeals for the Second Circuit (the "Second Circuit") reversed the District Court's October 2004 order certifying a class. On August 25, 2009, the plaintiffs filed a motion for final approval of the proposed settlement, approval of the plan of distribution of the settlement fund and certification of the settlement classes. A settlement fairness hearing was held on September 10, 2009. On October 5, 2009, the District Court issued an opinion granting plaintiffs' motion for final approval of the settlement, approval of the plan of distribution of a new settlement fund and certification of the settlement classes. An Order and Final Judgment was entered on January 14, 2010.

On October 7, 2010, all but two parties who had filed a notice of appeal filed a stipulation with the Second Circuit withdrawing their appeals with prejudice, and one of the remaining objectors filed a brief in support of his appeal. On December 8, 2010, plaintiffs moved to dismiss with prejudice the appeal filed by one of the two appellants based on alleged violations of the Second Circuit's rules, including failure to serve, falsifying proofs of service, and failure to include citations to the record. On May 17, 2011, the Second Circuit dismissed one of the appeals and remanded the one remaining

#### Notes to Condensed Consolidated Financial Statements (Continued)

(Unaudited)

# (16) COMMITMENTS AND CONTINGENCIES (Continued)

appeal to the District Court for further proceedings to determine whether the remaining objector has standing. On August 25, 2011, the District Court concluded that the remaining objector lacks standing to object to the settlement because he was not a class member. On September 23, 2011, the remaining objector filed a Notice of Appeal of the District Court's August 25, 2011 Order. That appeal remains pending. If the District Court's Order is upheld on appeal, the Company would have no material liability in connection with this litigation, and this litigation would be resolved.

On October 5, 2007, Vanessa Simmonds, a purported shareholder of the Company, filed a complaint in the United States District Court for the Western District of Washington (the "Western District Court") for recovery of short-swing profits under Section 16(b) of the Exchange Act against the underwriters in the IPO in 2000. On February 28, 2008, the plaintiff filed an amended complaint asserting substantially similar claims as set forth in the initial complaint. The amended complaint seeks recovery against the underwriters for profits they received from the sale of the Company's common stock in connection with the IPO. The Company was named as a nominal defendant but has no liability for the asserted claims. No Sonus officers or directors were named in the amended complaint. On March 12, 2009, the Western District Court entered its judgment in the case and granted the moving issuers' motion to dismiss, finding plaintiff's demand letters were insufficient to put the issuers on notice of the claims asserted against them. The Western District Court also granted the underwriters' motion to dismiss as to the claims arising from the non-moving issuers' IPOs, finding plaintiff's claims were time-barred under the applicable statute of limitations.

Following an appeal to the United States Court of Appeals for the Ninth Circuit (the "Ninth Circuit"), on December 2, 2010, the Ninth Circuit affirmed the Western District Court's decision to dismiss the moving issuers' cases (including the Company's) on the grounds that plaintiff's demand letters were insufficient to put the issuers on notice of the claims asserted against them and further ordered that the dismissals be made with prejudice. The Ninth Circuit, however, reversed and remanded the Western District Court's decision on the underwriter's motion to dismiss as to the claims arising from the non-moving issuers' IPOs, finding plaintiff's claims were not time-barred under the applicable statute of limitations. In remanding, the Ninth Circuit advised the non-moving issuers and underwriters to file in the Western District Court the same challenges to plaintiff's demand letters that moving issuers had filed.

On January 18, 2011, the Ninth Circuit denied all petitions for rehearing and petitions for rehearing en banc. On January 25, 2011, the Ninth Circuit granted the underwriters' motion to stay the issuance of mandate and ordered that the mandate in the cases involving the non-moving issuers is stayed for ninety days pending the filing of a petition for writ of certiorari in the United States Supreme Court. On January 26, 2011, the Ninth Circuit granted the appellant's motion and ruled that the mandate in all cases (including the Company's and other moving issuers) is stayed for ninety days pending the appellant's filing of a petition for writ of certiorari in the United States Supreme Court. On April 5, 2011, the plaintiff filed a Petition for Writ of Certiorari with the United States Supreme Court seeking reversal of the Ninth Circuit's December 2, 2010 decision. On April 15, 2011, underwriter defendants filed a Petition for Writ of Certiorari with the United States Supreme Court seeking reversal of the Ninth Circuit's December 2, 2010 decision. On April 15, 2010 decision relating to the statute of limitations issue. On June 27, 2011, the United States Supreme Court denied Simmonds' petition regarding the demand issue and granted the underwriters' position relating to the statute of limitations issue. The

# Notes to Condensed Consolidated Financial Statements (Continued)

(Unaudited)

# (16) COMMITMENTS AND CONTINGENCIES (Continued)

Ninth Circuit mandate for all cases continues to be stayed pending final disposition of the underwriter's petition. Underwriters' brief on the merits was submitted on August 18, 2011, and respondent's brief was submitted on September 26, 2011. Oral argument in that case is scheduled for November 29, 2011. The Company currently believes that the outcome of this litigation will not have a material impact on its financial statements.

# Other

In addition, we are often a party to disputes and legal proceedings that we consider routine and incidental to our business. Management does not expect the results of any of these actions to have a material effect on our business or financial statements.

#### Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

This Quarterly Report on Form 10-Q and, in particular, this Management's Discussion and Analysis of Financial Condition and Results of Operations, contains forward-looking statements which are subject to a number of risks and uncertainties. The words "anticipates", "believes", "could", "estimates", "expects", "intends", "may", "plans", "seeks", "will" and other similar language whether in the negative or affirmative are intended to identify forward-looking statements, although not all forward-looking statements contain these identifying words. These forward-looking statements are based on our current expectations, assumptions, estimates, forecasts and projections about the operating environment, economies and markets in which we operate, and we do not undertake an obligation to update our forward-looking statements to reflect new information, future events or circumstances. Our actual results could differ materially from those anticipated in these forward-looking statements as a result of various factors, including, but not limited to, the timing of our recognition of revenues; our ability to recruit and retain key personnel; difficulties supporting our new strategic focus on channel sales; difficulties expanding our customer base; difficulties leveraging market opportunities; difficulties providing solutions that meet the needs of customers; market acceptance of our products and services; rapid technological and market change; our ability to protect our intellectual property rights; our ability to maintain partner, reseller, distribution and vendor support and supply relationships; higher risks in international operations and markets; our ability to hire and retain employees; the impact of increased competition; currency fluctuations; litigation; changes in the market price of our common stock; actions taken by significant stockholders; failure or circumvention of our controls and procedures and other risks and uncertainties described more fully in our Annual Report on Form 10-K for the year ended December 31, 2010 and the additional factors set forth in Item 1A. "Risk Factors" of Part II of this Quarterly Report on Form 10-Q. Additional risks and uncertainties not currently known to us or that we currently believe are immaterial also may materially adversely affect our business, results of operations, financial condition and/or liquidity. This discussion should be read in conjunction with the unaudited condensed consolidated financial statements and related notes for the periods specified.

# Overview

We are a leading provider of voice and data infrastructure solutions, including softswitch and session border control products for service providers and large enterprises. Our infrastructure solutions allow efficient and reliable delivery of voice and multimedia sessions over IP networks while allowing our customers to manage the flows of such sessions in their networks using business policies.

Currently, we sell our products principally through a direct sales force in the United States, Europe, the Middle East and Asia Pacific. We continue to expand our presence into new geographies and markets through our relationships with regional channel partners.

Our target customers include both traditional and emerging communications service providers, including long distance carriers, local exchange carriers, Internet service providers, wireless operators, cable operators, international telephone companies and carriers that provide services to other carriers, as well as enterprise customers. We also collaborate with our customers to identify and develop new, advanced services and applications that they may offer to their customers.

On May 17, 2010, we announced the general availability of our NBS5200 Network Border Switch (the "NBS5200") as the first product on our nextgeneration ConnexIP platform. The NBS5200 complements our NBS9000 Network Border Switch as part of our Session Border Control ("SBC") solutions portfolio and provides SBC functionality, including media interworking, advanced routing and policy engine, and multi-access security gateway functionality. The ConnexIP platform is a platform for connecting, managing and securing IP session-based communications and is a key element in our strategy to bring industry-leading performance and carrier-grade reliability to the session management market, representing a new foundation for the next generation of our IPbased products. We continue to focus on the key elements of our strategy, designed to capitalize on our technology and market lead, and build a premier franchise in packetbased voice infrastructure solutions. We are currently focusing our major efforts on the following aspects of our business:

- leveraging our technology leadership to attract and retain key service providers;
- embracing the principles outlined by 3GPP and delivering the industry's most advanced IMS (IP Multimedia Subsystem)-ready product suite;
- expanding and broadening our customer base by targeting specific market segments, such as wireless operators;
- assisting our customers' ability to differentiate themselves by offering a sophisticated application development platform and service creation environment;
- expanding our solutions to address emerging Internet Protocol-based markets, such as network border switching;
- expanding our global sales, marketing, support and distribution capabilities;
- actively contributing to the standards definition and adoption process; and
- pursuing strategic transactions and alliances.

On August 24, 2011, Maurice Castonguay ("Mr. Castonguay") accepted an offer of employment as Senior Vice President and Chief Financial Officer of the Company. Mr. Castonguay joined the Company on August 26, 2011. On August 25, 2011, Wayne Pastore resigned as Senior Vice President and Chief Financial Officer, effective August 25, 2011.

On May 2, 2011, Todd Abbott accepted an offer of employment as Senior Vice President of Worldwide Sales of the Company. Mr. Abbott joined the Company on May 3, 2011.

On February 11, 2011, Dr. Rajiv Laroia accepted an offer of employment as Senior Vice President and Chief Technology Officer of the Company. Dr. Laroia joined the Company on February 11, 2011.

We reported income from operations of \$1.2 million in the three months ended September 30, 2011 and a loss from operations of \$22.6 million in the three months ended September 30, 2010. We reported losses from operations of \$17.0 million in the nine months ended September 30, 2011 and \$23.0 million in the nine months ended September 30, 2010. We reported net income of \$1.9 million in the three months ended September 30, 2011 and a net loss of \$22.3 million in the three months ended September 30, 2011 and \$22.1 million in the nine months ended September 30, 2011 and \$22.1 million in the nine months ended September 30, 2011 and \$22.1 million in the nine months ended September 30, 2011 and \$22.1 million in the nine months ended September 30, 2011 and \$22.1 million in the nine months ended September 30, 2011 and \$22.1 million in the nine months ended September 30, 2011 and \$22.1 million in the nine months ended September 30, 2011 and \$22.1 million in the nine months ended September 30, 2011 and \$22.1 million in the nine months ended September 30, 2011 and \$22.1 million in the nine months ended September 30, 2011 and \$22.1 million in the nine months ended September 30, 2011 and \$22.1 million in the nine months ended September 30, 2011 and \$22.1 million in the nine months ended September 30, 2011.

Our revenue increased by \$23.6 million in the three months ended September 30, 2011, compared to the three months ended September 30, 2010, and by \$19.1 million in the nine months ended September 30, 2011, compared to the nine months ended September 30, 2010. Our gross profit increased by \$18.4 million, to \$42.2 million, in the three months ended September 30, 2011, compared to the three months ended September 30, 2010, primarily attributable to higher revenue in the current year period. Our gross profit decreased by \$1.7 million, to \$98.8 million, in the nine months ended September 30, 2011, compared to the nine months ended September 30, 2011, compared to the nine months ended September 30, 2011, compared to the nine months ended September 30, 2010, primarily attributable to higher third-party costs for a low-margin multi-year project we completed in the three months ended March 31, 2011, offset by higher revenue in the current year. Although our gross margins in the nine months ended September 30, 2011 were lower than our historical trends, we do not expect this lower-margin trend to continue in the future.

Operating expenses were \$41.0 million in the three months ended September 30, 2011 and \$46.3 million in the three months ended September 30, 2010. Operating expenses were \$115.8 million in the nine months ended September 30, 2011 and \$123.5 million in the nine months ended



September 30, 2010. The decrease in the current year compared to the same prior year period is primarily attributable to lower general and administrative expenses, partially offset by higher sales and marketing and research and development expenses.

# **Critical Accounting Policies and Estimates**

Our Management's Discussion and Analysis of Financial Condition and Results of Operations is based upon our condensed consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States of America. The preparation of these financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses, and related disclosure of contingent assets and liabilities. We base our estimates and judgments on historical experience, knowledge of current conditions and beliefs of what could occur in the future given available information. We consider the following accounting policies to be both those most important to the portrayal of our financial condition and those that require the most subjective judgment. If actual results differ significantly from management's estimates and projections, there could be a material effect on our financial statements. The significant accounting policies that we believe are the most critical include the following:

- Revenue recognition;
- Inventory valuation;
- Loss contingencies and reserves;
- Stock-based compensation;
- Goodwill and intangible assets; and
- Accounting for income taxes.

For a further discussion of our critical accounting policies and estimates, please refer to our Annual Report on Form 10-K for the fiscal year ended December 31, 2010, which was filed with the U.S. Securities and Exchange Commission on March 10, 2011. There were no significant changes to our critical accounting policies from December 31, 2010 through September 30, 2011 with the exception of the additions below resulting from our adoption, effective January 1, 2011, of ASC 605-25, as amended by ASU No. 2009-14, *Software (Topic 985): Certain Revenue Arrangements That Include Software Elements* ("ASU 2009-14") and ASU No. 2009-13, *Revenue Recognition (Topic 605): Multiple-Deliverable Revenue Arrangements* ("ASU 2009-13") for new and materially modified arrangements originating on or after January 1, 2011.

We recognize revenue from product sales when persuasive evidence of an arrangement exists, delivery has occurred, the sale price is fixed or determinable, and collectability of the related receivable is probable. When we have future obligations, including a requirement to deliver additional elements that are essential to the functionality of the delivered elements or when customer acceptance is required, we defer revenue recognition and related costs until those obligations are satisfied. Likewise, when fees for products or services are not fixed and determinable, we defer the recording of receivables, deferred revenue and revenue until such time as the fees become due or are collected. The ordering patterns and sales lead times associated with customer orders may vary significantly from period to period. We limit the amount of revenue recognition for delivered elements to the amount that is not contingent on the future delivery of products or services, future performance obligations, or subject to customer-specific return or refund privileges.

Revenue from maintenance and support services is generally recognized ratably over the service period. Maintenance revenue is deferred until the associated product is accepted by the customer and all other revenue recognition criteria have been met. Maintenance and support services include telephone support, return and repair support and unspecified rights to product upgrades and

enhancements. Revenue from other professional services is typically recognized as the services are delivered if all other revenue recognition criteria have been met.

We currently sell the majority of our products directly to our end customers. For products sold to resellers and distributors with whom we have sufficient history regarding the potential for product returns or refunds or any form of concession, we recognize revenue on a sell-in basis. For all other resellers and distributors, we recognize revenue on a sell-through basis.

Our products typically have both software and non-software components that function together to deliver the products' essential functionality. Many of our sales involve multiple-element arrangements that include both software and hardware-related products, maintenance and various professional services. Effective January 1, 2011, we prospectively adopted the provisions of ASU 2009-14 and ASU 2009-13 for new and materially modified arrangements originating on or after January 1, 2011. ASU 2009-14 amends industry-specific revenue accounting guidance for software and software-related transactions to exclude from its scope tangible products containing software components and non-software components that function together to deliver the product's essential functionality. All stand-alone software components will continue to be accounted for under the software revenue recognition guidance in ASC 985-605, *Software—Revenue Recognition* ("ASC 985-605").

The multiple element revenue guidance requires that we evaluate each deliverable in an arrangement to determine whether such deliverable would represent a separate unit of accounting. The delivered item constitutes a separate unit of accounting when it has stand-alone value and there are no customer-negotiated refunds or return rights for the delivered elements. If the arrangement includes a customer-negotiated refund or return right relative to the delivered item and the delivery and performance of the undelivered item are considered probable and substantially in our control, the delivered element constitutes a separate unit of accounting. Most of our products and services qualify as separate units of accounting and revenue is recognized when the applicable revenue recognition criteria are met.

For transactions entered into prior to January 1, 2011, we recognize revenue in accordance with ASC 985-605. Revenue for any undelivered elements that are considered not essential to the functionality of the product and for which vendor-specific objective evidence of fair value ("VSOE") has been established are deferred based on the VSOE value, and any remaining arrangement fee is then allocated to and recognized as revenue utilizing the revenue method. If we cannot establish VSOE for each undelivered element, including specified upgrades, we defer all revenue on the entire arrangement until VSOE exists for the remaining undelivered elements or all elements are delivered, provided that all other revenue recognition criteria have been met.

For transactions entered into subsequent to the adoption of ASU 2009-13 that include multiple elements, arrangement consideration is allocated to each element based on the relative selling prices of all of the elements in the arrangement using the fair value hierarchy as required by ASU 2009-13, as discussed below.

We have historically maintained VSOE for our maintenance and support services and certain professional services based upon stand-alone service engagements and through the renewal of maintenance contracts. If VSOE exists, it will be used to determine the selling price of a deliverable. We have historically not been able to establish VSOE of any of our products and for certain services because we do not sell them on a stand-alone basis, the pricing of the products or services is not within a narrow range, or we have limited sales history.

We are typically not able to determine third-party evidence ("TPE") to support fair value for our products or services. TPE is determined based on competitor prices for similar elements when sold separately. Generally, our solutions typically differ from those of our peers as there are no similar or interchangeable competitor products or services due to a significant level of customization and differentiation, and therefore, comparables cannot be obtained.

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When we are unable to establish selling price using VSOE or TPE, we use estimated selling price ("ESP") in our allocation of arrangement consideration for the relevant deliverables. The objective of ESP is to determine the price at which we would transact a sale if a product or service was sold on a stand-alone basis. We determine ESP for our products and certain services by considering multiple factors including, but not limited to, overall market conditions, including geographic or regional-specific market factors, profit objectives and pricing practices for such deliverables. We will regularly review VSOE, TPE and ESP and maintain internal controls over the establishment and updates of these estimates.

# **Results of Operations**

# Three and Nine Months Ended September 30, 2011 and 2010

Revenue. Revenue for the three and nine months ended September 30, 2011 and 2010 was as follows (in thousands, except percentages):

			Increase from prior year			
Three months ended September 30,	2011	2010	\$	%		
Product	\$ 41,892	\$ 19,391	\$ 22,501	116.0%		
Service	24,461	23,348	1,113	4.8%		
Total revenue	\$ 66,353	\$ 42,739	\$ 23,614	55.3%		

					Increa from prio	
Nine months ended September 30,	 2011		2010		\$	%
Product	\$ 107,291	\$	92,465	\$	14,826	16.0%
Service	78,133		73,863		4,270	5.8%
Total revenue	\$ 185,424	\$	166,328	\$	19,096	11.5%

Product revenue is comprised of sales of our voice infrastructure products. The products typically incorporated into our trunking and access solutions include our GSX9000 and GSX4000 Open Services Switches and our ASX Call Feature Server. The products typically incorporated into our SBC solutions include our NBS9000 and NBS5200 Network Border Switches. Certain of our products may be incorporated into either our trunking and access solutions or our SBC solutions; these products include, but are not limited to, our PSX Policy & Routing Server, SGX Signaling Gateway, ASX Call Feature Server, IMX Service Delivery Platform, Sonus Insight Management System, ASX Access Gateway Control Function, and our network analytical suite of products.

Product revenue for the three and nine months ended September 30, 2011 and 2010 was comprised of the following (in thousands, except percentages):

		Increa from prior	
2011	2010	\$	%
\$ 31,494	\$ 16,314	\$ 15,180	93.1%
10,398	3,077	7,321	237.9%
\$ 41,892	\$ 19,391	\$ 22,501	116.0%
	\$ 31,494 10,398	\$ 31,494         \$ 16,314           10,398         3,077	2011         2010         from prior           \$ 31,494         \$ 16,314         \$ 15,180           10,398         3,077         7,321

					 Increa from prio			
Nine months ended September 30,	2011		2011			2010	\$	%
Trunking and access	\$	86,890	\$	76,840	\$ 10,050	13.1%		
SBC		20,401		15,625	4,776	30.6%		
Total product revenue	\$	107,291	\$	92,465	\$ 14,826	16.0%		

We recognized \$5.3 million of product revenue in the aggregate from eight new customers in the three months ended September 30, 2011. We recognized \$29.8 million of product revenue in the aggregate from nine new customers in the nine months ended September 30, 2011, including \$24.4 million of product revenue from a multi-year project for Bahamas Telecommunications Company Ltd. ("Bahamas Telecom") that was completed in the first quarter of fiscal 2011. We recognized \$4.1 million of product revenue in the aggregate from four new customers in the three months ended September 30, 2010 and \$20.0 million of revenue in the aggregate from twelve new customers in the nine months ended September 30, 2010. New customers are those from whom we recognize revenue for the first time, although we may have had outstanding orders from such customers for several years, especially for certain multi-year projects. The timing of the completion of customer projects, revenue recognition criteria satisfaction and customer payments included in multiple element arrangements may cause our product revenue to fluctuate from one quarter to the next.

We expect that our product revenue in fiscal 2011 will increase from 2010 levels.

Service revenue is primarily comprised of hardware and software maintenance and support ("maintenance revenue") and network design, installation and other professional services ("professional services revenue").

Service revenue for the three and nine months ended September 30, 2011 and 2010 was comprised of the following (in thousands, except percentages):

			Increa: from prior	
Three months ended September 30,	2011	2010	\$	%
Maintenance	\$ 19,159	\$ 19,073	\$ 86	0.5%
Professional services	5,302	4,275	1,027	24.0%
Total service revenue	\$ 24,461	\$ 23,348	\$ 1,113	4.8%

			Increase (decrease) from prior year			
Nine months ended September 30,	2011	2010	\$	%		
Maintenance	\$ 56,869	\$ 57,682	\$ (813)	(1.4)%		
Professional services	21,264	16,181	5,083	31.4%		
Total service revenue	\$ 78,133	\$ 73,863	\$ 4,270	5.8%		

The increase in service revenue in the three months ended September 30, 2011 compared to the three months ended September 30, 2010 is attributable to \$0.1 million of higher maintenance revenue and \$1.0 million of higher professional services revenue. The increase in service revenue in the nine months ended September 30, 2010 is primarily attributable to \$11.5 million of revenue from the completion of the Bahamas Telecom project described above. This revenue from Bahamas Telecom was comprised of \$1.2 million of maintenance revenue and \$10.3 million of professional services revenue. This increase was partially offset by \$2.0 million of lower maintenance and \$5.2 million of lower professional services revenue from other customers. The timing

of the completion of projects for revenue recognition, customer payments and maintenance contracts may cause our services revenue to fluctuate from one quarter to the next.

We currently believe that our fiscal 2011 revenue will range between \$255 million and \$259 million.

Our adoption, effective January 1, 2011, of ASU 2009-13 and ASU 2009-14 was material to our financial results, increasing product revenue by \$11.3 million for the three months ended September 30, 2011 and \$19.9 million for the nine months ended September 30, 2011, compared to what would have been recognized had we continued to apply the software revenue guidance set forth in ASC 985-605 to all arrangements in the current year. The effect of our accounting for our AT&T Inc. ("AT&T") arrangements accounted for a significant portion of these increases.

The adoption of ASU 2009-13 and ASU 2009-14 did not have a material effect on the amount or timing of service revenue recognized during the three or nine month periods ended September 30, 2011.

We expect the adoption of ASU 2009-13 and ASU 2009-14 may be material to future periods; however, we cannot reasonably estimate the effect of adopting these standards on future financial periods as the impact will vary depending on the nature and volume of new or materially modified arrangements in any given period.

AT&T contributed approximately 22% of our revenue in the three months ended September 30, 2011 and approximately 13% of our revenue in the nine months ended September 30, 2011. Bahamas Telecom contributed approximately 20% of our revenue in the nine months ended September 30, 2011. AT&T contributed approximately 22% of our revenue in the three months ended September 30, 2010 and approximately 16% of our revenue in the nine months ended September 30, 2010. Citic Telecom 1616, Ltd. contributed approximately 11% of our revenue in the three months ended September 30, 2010. Citic Telecom 1616, Ltd. contributed approximately 11% of our revenue in the three months ended September 30, 2011 or 2010.

International revenue was approximately 37% of our revenue in the three months ended September 30, 2011 and approximately 26% of our revenue in the three months ended September 30, 2010. International revenue was approximately 42% of our revenue in the nine months ended September 30, 2011 and approximately 34% of our revenue in the nine months ended September 30, 2010. Due to the uneven ordering patterns of customers and the timing of project completions, we expect that the domestic and international components as a percentage of our revenue will fluctuate from quarter to quarter and year to year.

Our deferred product revenue was \$15.6 million at September 30, 2011 and \$39.8 million at December 31, 2010. Our deferred service revenue was \$36.6 million at September 30, 2011 and \$45.8 million at December 31, 2010. Our deferred revenue balance may fluctuate as a result of the timing of revenue recognition, customer payments, maintenance contract renewals, contractual billing rights and maintenance revenue deferrals included in multiple element arrangements.

*Cost of Revenue/Gross Profit.* Our cost of revenue consists primarily of amounts paid to third-party manufacturers for purchased materials and services, royalties, manufacturing and professional services personnel and related costs, and provision for inventory obsolescence. Our cost of revenue and gross

profit as a percentage of revenue ("gross margin") for the three and nine months ended September 30, 2011 and 2010 were as follows (in thousands, except percentages):

				Increase from prior year		
Three months ended September 30,	 2011		2010	_	\$	%
Cost of revenue						
Product	\$ 11,504	\$	7,231	\$	4,273	59.1%
Service	12,633		11,730		903	7.7%
Total cost of revenue	\$ 24,137	\$	18,961	\$	5,176	27.3%
Gross margin				_		
Product	72.5%	6	62.7%	6		
Service	48.4%	6	49.8%	6		
Total gross margin	63.6%	6	55.6%	6		

					Increa	
					from prior	r year
Nine months ended September 30,	20	)11	2010		\$	%
Cost of revenue						
Product	\$ 44	4,283 \$	30,358	\$	13,925	45.9%
Service	42	2,364	35,501		6,863	19.3%
Total cost of revenue	\$86	6,647 \$	65,859	\$	20,788	31.6%
Gross margin						
Product		58.7%	67.2%	6		
Service		45.8%	51.9%	6		
Total gross margin		53.3%	60.4%	6		

The increase in product gross margin in the three months ended September 30, 2011 compared to the three months ended September 30, 2010 was primarily due to product and customer mix, including the completion of several higher margin projects, which increased our gross margin by approximately eight percentage points, and the impact of higher revenue in the current year quarter on our manufacturing-related costs, which increased our gross margin by approximately eight percentage points. The decrease in product gross margin in the nine months ended September 30, 2011 compared to the nine months ended September 30, 2011 was primarily due to the lower gross margin realized on the Bahamas Telecom project described above. The lower gross margin realized on the Bahamas Telecom project. These higher third-party costs decreased our product gross margin by approximately ten percentage points. This reduction was partially offset by lower manufacturing-related costs, which increased our gross margin by approximately one percentage point.

The decrease in service gross margin in the three months ended September 30, 2011 compared to the three months ended September 30, 2010 was primarily attributable to higher costs within the service organization, in particular, employee-related costs for increased headcount. The decrease in service gross margin in the nine months ended September 30, 2011 compared to the nine months ended September 30, 2010 is primarily attributable to higher third-party costs, principally related to the Bahamas Telecom project, which decreased our service gross margin by approximately six percentage points, and higher employee costs related to our increased services headcount, which decreased our service gross margin by approximately one percentage point. Our service cost of revenue is relatively fixed in advance of any particular quarter and therefore, changes in service revenue will typically have a significant impact on service gross margins.

We currently believe that our gross margin over time will remain within our long-term financial model of 58% to 62%. Although our gross margins in the nine months ended September 30, 2011 were lower than our historical trends, we do not expect this lower-margin trend to continue in the future.

**Research and Development Expenses.** Research and development expenses consist primarily of salaries and related personnel expenses and prototype costs related to the design, development, testing and enhancement of our products. Research and development expenses for the three and nine months ended September 30, 2011 and 2010 were as follows (in thousands, except percentages):

			Increa from prior y	n
	2011	2010	\$	%
Three months ended September 30,	\$ 16,231	\$ 16,226	\$ 5	_
Nine months ended September 30,	\$ 47,026	\$ 46,272	\$ 754	1.6%

There was little change in research and development expenses in the three months ended September 30, 2011 compared to the three months ended September 30, 2010; \$0.4 million of lower employee-related expenses in the current year period were offset by \$0.4 million of net increases in other research and development expenses, including \$0.1 million of higher expense for product development (third-party development, prototype and test equipment costs) for both our new and existing product offerings. The increase in research and development expenses in the nine months ended September 30, 2010 is primarily attributable to \$0.7 million of higher expense for product development (third-party development, prototype and test equipment, prototype and test equipment costs) for both our new and existing product offerings.

Some aspects of our research and development efforts require significant short-term expenditures, the timing of which may cause significant variability in our expenses. We believe that rapid technological innovation is critical to our long-term success, and we are tailoring our investments to meet the requirements of our customers and market. We believe that our research and development expenses for fiscal 2011 will increase from fiscal 2010 levels due to our investments in our research and development product portfolio.

*Sales and Marketing Expenses.* Sales and marketing expenses consist primarily of salaries and related personnel costs, commissions, travel and entertainment expenses, promotions, customer trial and evaluations inventory and other marketing and sales support expenses. Sales and marketing expenses for the three and nine months ended September 30, 2011 and 2010 were as follows (in thousands, except percentages):

			Increase			
			from prio	r year		
	2011	2010	\$	%		
Three months ended September 30,	\$ 14,651	\$ 11,836	\$ 2,815	23.8%		
Nine months ended September 30,	\$ 42,246	\$ 37,822	\$ 4,424	11.7%		

The increase in sales and marketing expense in the three months ended September 30, 2011 compared to the three months ended September 30, 2010 is attributable to \$2.5 million of higher employee-related expenses, including \$1.9 million of higher salary and commissions expense and \$0.3 million of net increases in other sales and marketing expenses. The increase in sales and marketing expense in the nine months ended September 30, 2011 compared to the nine months ended September 30, 2010 is attributable to \$2.6 million of higher employee-related expense, \$0.4 million of higher software and equipment costs related primarily to equipment for sales support, \$0.3 million of higher marketing and trade show expenses, \$0.3 million of higher professional fees, \$0.2 million of higher expense related to increased product trial and evaluation equipment activities with customers

and \$0.6 million of net increases in other sales and marketing expenses. The increases in salary expense in the three and nine months ended September 30, 2011 compared to the same prior year periods are primarily attributable to higher headcount related to our focus on expanded sales coverage. The increases in commissions expense in the three and nine months ended September 30, 2011 compared to the same prior year periods are primarily attributable to our higher revenue in the current year periods.

We believe that our sales and marketing expenses will increase in fiscal 2011 from fiscal 2010 levels, primarily attributable to higher personnel and related costs.

*General and Administrative Expenses.* General and administrative expenses consist primarily of salaries and other employee-related costs for executive and administrative personnel, recruiting expenses, allowance for doubtful accounts and professional fees. General and administrative expenses for the three and nine months ended September 30, 2011 and 2010 were as follows (in thousands, except percentages):

			(Decreas) from prior	
	2011	2010	\$	%
Three months ended September 30,	\$ 10,133	\$ 17,157	\$ (7,024)	(40.9)%
Nine months ended September 30,	\$ 26,526	\$ 38,272	\$ (11,746)	(30.7)%

The decrease in general and administrative expenses in the three months ended September 30, 2011 compared to the three months ended September 30, 2010 is attributable to \$7.4 million of lower employee-related expenses and \$0.8 million of lower professional fees (legal, audit and consulting fees). These increases were partially offset by \$1.0 million of higher expense related to foreign currency translation and \$0.2 million of net increases in other general and administrative expenses. The decrease in employee-related expenses is primarily the result of \$6.0 million of accelerated expense recognition in the three months ended September 30, 2010 for stock-based awards and cash payments due to our former President and Chief Executive Officer pursuant to his Retention Agreement (the "Retention Agreement"). We recorded \$0.8 million of expense in the three months ended September 30, 2011 related to the departure of our former Senior Vice President and Chief Financial Officer in August 2011.

The decrease in general and administrative expenses in the nine months ended September 30, 2011 compared to the nine months ended September 30, 2010 is attributable to \$9.7 million of lower employee-related expenses, \$2.4 million of lower professional fees (legal, audit and consulting fees), \$0.2 million of lower expense related to foreign currency translation. These decreases were partially offset by \$0.6 million of net increases in other general and administrative expenses. The decrease in employee-related expenses includes \$6.7 million of expense recorded in the nine months ended September 30, 2010 related to the aforementioned Retention Agreement. General and administrative expenses for the nine months ended September 30, 2011 include \$0.8 million of expense related to the departure of our former Senior Vice President and Chief Financial Officer in August 2011.

We believe that our general and administrative expenses will decrease in fiscal 2011 from fiscal 2010 levels, primarily due to lower expected professional fees and personnel-related expenses.

**Restructuring.** On August 24, 2010, we committed to a restructuring initiative to close our offices in Ottawa, Canada and in Darmstadt, Germany, to relocate our Freehold, New Jersey facility to a smaller, more cost-effective space in the same area, and to reduce our workforce by 12 people, or approximately 1% of employees worldwide (the "2010 restructuring initiative"). We recorded \$1.1 million in both the three and nine months ended September 30, 2010, representing severance and related expenses for the headcount reduction component of the 2010 restructuring initiative. In the fourth quarter of fiscal 2010, as a result of changing business circumstances in certain geographic areas, including the availability of suitable replacement facilities and certain customer relationships, we

elected not to close our office in Darmstadt, Germany, or to relocate our Freehold, New Jersey facility and accordingly, never recorded restructuring expense related to either of these facilities.

We did not record restructuring expense in either the three or nine months ended September 30, 2011.

We believe that our total operating expenses (research and development, sales and marketing, and general and administrative expenses) will be in the range of \$157 million to \$158 million in fiscal 2011.

*Interest Income, net.* Interest income consists of interest earned on our cash equivalents, marketable securities and long-term investments. Interest expense primarily relates to interest on capital lease obligations. Our interest income, net, decreased \$0.2 million in the three months ended September 30, 2011 compared to the three months ended September 30, 2010, primarily attributable to a lower average portfolio yield. Our interest income, net, decreased \$0.2 million in the nine months ended September 30, 2011 compared to the nine months ended September 30, 2011 compared to the nine months ended September 30, 2011 compared to the nine months ended September 30, 2010, primarily attributable to a lower average portfolio yield.

*Income Taxes.* We recorded provisions for income taxes of \$0.4 million for the nine months ended September 30, 2011 and \$0.5 million for the nine months ended September 30, 2010. These amounts reflect our estimates of the effective rates expected to be applicable for the respective full fiscal years, adjusted for any discrete events, which are recorded in the period that they occur. These estimates are reevaluated each quarter based on our estimated tax rate for the full fiscal year.

The provisions for income taxes for the nine months ended September 30, 2011 and 2010 represent forecasted tax expense on the earnings of our foreign operations. Our effective tax rate for the nine months ended September 30, 2011 was less than the statutory federal and state rates due to the existence of a valuation allowance on our domestic losses.

#### **Off-Balance Sheet Arrangements**

We have no off-balance sheet arrangements that have or are reasonably likely to have a current or future material effect on our financial condition, changes in financial condition, revenues or expenses, results of operations, liquidity, capital expenditures or capital resources.

### Liquidity and Capital Resources

Our consolidated statements of cash flows are summarized as follows (in thousands):

	Nine month Septembe		
	2011	2010	Change
Net loss	\$ (16,433)	\$ (22,101)	\$ 5,668
Adjustments to reconcile net loss to cash flows (used			
in) provided by operating activities	15,343	21,098	(5,755)
Changes in operating assets and liabilities	(15,119)	13,429	(28,548)
Net cash (used in) provided by operating activities	\$ (16,209)	\$ 12,426	\$ (28,635)
Net cash provided by (used in) investing activities	\$ 29,405	\$ (57,956)	\$ 87,361
Net cash provided by financing activities	\$ 1,020	§ 914	\$ 106

Our cash, cash equivalents, marketable securities and long-term investments totaled \$378.7 million at September 30, 2011.

Our operating activities used \$16.2 million in the nine months ended September 30, 2011, compared to \$12.4 million of cash provided by operating activities in the nine months ended September 30, 2010.

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Cash used in operating activities in the nine months ended September 30, 2011 was primarily the result of lower deferred revenue, accrued expenses and accounts payable. These amounts were offset by lower inventory, other operating assets and accounts receivable. The reduction in deferred revenue is primarily attributable to a multi-year project for which revenue had been previously deferred. The reduction in accrued expenses is primarily related to employee compensation and related costs, including payments made in connection with our Company-wide employee incentive bonus program and payments in 2011 related to the departures in 2010 of our former President and Chief Executive Officer and our former Executive Vice President and Chief Operating Officer. The lower inventory levels are primarily related to the recognition of deferred cost of goods sold in connection with the completion of the previously discussed multi-year project, partially offset by increased inventory levels as we transitioned to our new contract manufacturer. The decrease in accounts receivable primarily reflects payments in the current year. Our net loss, adjusted for non-cash items such as depreciation, amortization and stock-based compensation, used \$1.1 million of cash.

Cash provided by operating activities in the nine months ended September 30, 2010 was primarily the result of lower accounts receivable and other operating assets and higher accounts payable and accrued expenses. These amounts were partially offset by increases in inventory, both current and noncurrent, and decreases in deferred revenue, both current and noncurrent. The decrease in accounts receivable was mainly driven by our continued focus on cash collections. Our accounts payable increase was primarily attributable to purchases of materials in the latter part of the quarter for which payments were due to the vendors in the fourth quarter of 2010. The increase in accrued expenses was primarily attributable to employee compensation and related costs, including accruals related to our former President and Chief Executive Officer's Retention Agreement and the implementation in 2010 of our Company-wide employee incentive program, partially offset by payments for previously accrued royalty payments, lower taxes payable and the completion of employee stock purchase under our ESPP. Our higher inventory levels were primarily related to the introduction of our NBS5200 and preparation for product end-of-life purchases by our customers. The decrease in deferred revenue was primarily the result of the completion of projects for which the revenue had been deferred at December 31, 2009, partially offset by new orders in 2010 for which revenue recognition criteria had not been met at September 30, 2010. Our net loss, adjusted for non-cash items such as depreciation, amortization and stock-based compensation, used \$1.0 million of cash.

Our investing activities provided \$29.4 million of cash in the nine months ended September 30, 2011, comprised of \$40.4 million of net maturities of marketable securities, partially offset by \$11.0 million of investments in property and equipment. Our investing activities used \$58.0 million of cash in the nine months ended September 30, 2010, comprised of \$46.8 million of net investment in marketable securities, \$9.2 million of cash for purchases of property and equipment and \$2.0 million for the purchase of intangible assets.

Our financing activities provided \$1.0 million of cash in the nine months ended September 30, 2011, comprised of \$1.5 million of proceeds from the sale of our common stock in connection with our Amended and Restated 2000 Employee Stock Purchase Plan ("ESPP") and \$0.8 million of proceeds from the exercise of stock options. These amounts were partially offset by \$1.2 million of cash used to pay withholding obligations related to the net share settlement of restricted stock awards upon vesting and \$66,000 for payments on our capital leases for office equipment. Our financing activities provided \$0.9 million of cash in the nine months ended September 30, 2010, including \$1.4 million of proceeds from the sale of common stock in connection with our ESPP and \$0.3 million from the exercise of stock options. These amounts were partially offset by \$0.6 million used to pay withholding obligations related to the net share settlement of restricted stock awards upon vesting and \$0.2 million used for payments on our capital leases for office equipment.

In the first quarter of fiscal 2011, we began to use forward currency exchange contracts ("forward contracts") to economically hedge our exposure to forecasted foreign currency denominated operating

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expenses and transactions in our European and Japanese subsidiaries. These forward contracts were entered into for periods of six months or less, based upon budgeted expenses and specific transactions for the applicable subsidiaries. These forward contracts do not subject our earnings or cash flows to material risk since gains and losses on these forward contracts generally offset losses and gains on the expenses and transactions being hedged. However, changes in currency exchange rates related to any un-hedged transaction may impact our earnings and cash flows. There were no forward contracts outstanding at September 30, 2011.

Based on our current expectations, we believe our cash, cash equivalents, marketable securities and long-term investments will be sufficient to meet our anticipated cash needs for working capital and capital expenditures for at least the next 12 months. It is difficult to predict future liquidity requirements with certainty. The rate at which we will use cash will be dependent on the cash needs of future operations, including changes in working capital, which will, in turn, be directly affected by, among other things, the levels of demand for our products, the timing and rate of expansion of our business, the resources we devote to developing our products and any litigation settlements. We anticipate devoting substantial capital resources to continue our research and development efforts, to maintain our sales, support and marketing operations and for other general corporate activities, as well as to vigorously defend against existing and potential litigation. See Note 16 to our condensed consolidated financial statements for a description of our legal contingencies.

#### **Recent Accounting Pronouncements**

On September 15, 2011, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") No. 2011-08, *Testing Goodwill for Impairment* ("ASU 2011-08"), which gives companies testing goodwill for impairment the option of performing a qualitative assessment before calculating the fair value of a reporting unit in Step 1 of the goodwill impairment test. If companies determine, on the basis of qualitative factors, that the fair value of a reporting unit is more likely than not less than the carrying amount, the two-step impairment test would be required. Otherwise, further testing would not be needed. ASU 2011-08 will be effective for us in the first quarter of fiscal 2012. Early adoption is permitted. We are currently assessing the impact, if any, on its consolidated financial statements.

On June 16, 2011, the FASB issued ASU 2011-05, *Comprehensive Income (Topic 220): Presentation of Comprehensive Income* ("ASU 2011-05"), which revises the manner in which entities present comprehensive income in their financial statements. The new guidance requires companies to report components of comprehensive income in either: (1) a continuous statement of comprehensive income; or (2) two separate consecutive statements. ASU 2011-05 does not change the items that must be reported in other comprehensive income. ASU 2011-05 will be effective for us in our reporting of the first quarter of fiscal 2012, with early adoption permitted. The adoption of this ASU will not have any impact on our results of operations or financial position. We are currently considering the appropriate disclosure under ASU 2011-05.

On May 12, 2011, the FASB issued ASU No. 2011-04, *Fair Value Measurement (Topic 820): Amendments to Achieve Common Fair Value Measurement and Disclosure Requirements in U.S. GAAP and IFRSs* ("ASU 2011-04"), which provides guidance on how (not when) to measure fair value and on what disclosures to provide about fair value measurements. ASU 2011-04 expands previously existing disclosure requirements for fair value measurements, including disclosures regarding transfers between Level 1 and Level 2 in the fair value hierarchy currently disclosed. ASU 2011-04 will be effective for us in the first quarter of fiscal 2012. Some of our disclosures on fair value measurements may change upon adoption of ASU 2011-04. We are currently assessing the impact, if any, on our consolidated financial statements.

#### Item 3. Quantitative and Qualitative Disclosures About Market Risk

We are exposed to a variety of market risks, including changes in interest rates affecting the return on our investments and foreign currency fluctuations. We do not believe that a hypothetical 10% adverse movement in interest rates and foreign currency exchange rates would have a materially different impact from what was disclosed in our Annual Report on Form 10-K for the fiscal year ended December 31, 2010.

#### Item 4. Controls and Procedures

#### **Disclosure Controls and Procedures**

*Evaluation of Disclosure Controls and Procedures.* Our management, with the participation of our principal executive officer and principal financial officer, evaluated the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act")) as of the end of the period covered by this Quarterly Report on Form 10-Q. Based on this evaluation, our principal executive officer and principal financial officer concluded that our disclosure controls and procedures were effective as of September 30, 2011.

*Changes in Internal Control over Financial Reporting.* There have been no changes in our internal control over financial reporting (as defined in Rule 13a-15(f) under the Exchange Act) during the fiscal quarter ended September 30, 2011 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

#### PART II—OTHER INFORMATION

#### Item 1. Legal Proceedings

We are a party to the legal proceedings described in Part I, Item 3, "Legal Proceedings" of our Annual Report on Form 10-K for the year ended December 31, 2010 and Note 16 of this Quarterly Report on Form 10-Q. There were no material developments to these legal proceedings in the three or nine months ended September 30, 2011.

#### Item 1A. Risk Factors

Investing in our common stock involves a high degree of risk. Set forth below and elsewhere in this report and in other documents we file with the Securities and Exchange Commission are descriptions of certain risks and uncertainties that could cause our actual results to differ materially from the results contemplated by the forward-looking statements contained in this report.

There were no material changes to the risk factors as previously disclosed in our Annual Report on Form 10-K for the year ended December 31, 2010. There were no modifications or supplements to these risk factors in the three or nine months ended September 30, 2011.

#### Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

#### Purchases of Equity Securities by the Issuer and Affiliated Purchasers

We have not announced any currently effective authorization to repurchase shares of our common stock. However, upon vesting of restricted stock awards, employees are permitted to return to us a portion of the newly-vested shares to satisfy the tax withholding obligations that arise in connection

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with such vesting. The following table summarizes repurchases of our common stock during the third quarter of fiscal 2011, which represent shares returned to satisfy tax withholding obligations:

### **Issuer Purchases of Equity Securities**

<u>Period</u>	Total Number of Shares Purchased	Pri	verage ce Paid r Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Approximate Dollar Value of Shares That May Yet be Purchased Under the Plans or Programs
July 1, 2011 to July 31, 2011	11,309	\$	3.01	—	—
August 1, 2011 to August 31, 2011	60,425	\$	2.47	—	—
September 1, 2011 to September 30, 2011	66,481	\$	2.41	—	—
Total	138,215	\$	2.48	_	

## Item 6. Exhibits

Exhibit Number	Description
10.1+	Employment Agreement between Sonus Networks, Inc. and Maurice Castonguay, accepted on August 24, 2011 (incorporated by reference to the Registrant's Current Report on Form 8-K, filed August 25, 2011 with the SEC)
10.2+	Amendment to Employment Agreement between Sonus Networks, Inc. and Maurice Castonguay, dated October 25, 2011 (incorporated by reference to the Registrant's Current Report on Form 8-K/A, filed October 25, 2011 with the SEC)
31.1*	Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
31.2*	Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
32.1*	Certification of Chief Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
32.2*	Certification of Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
101.INS**	XBRL Instance Document
101.SCH**	XBRL Taxonomy Extension Schema
101.CAL**	XBRL Taxonomy Extension Calculation Linkbase
101.DEF**	XBRL Taxonomy Extension Definition Linkbase
101.LAB**	XBRL Taxonomy Extension Label Linkbase
101.PRE**	XBRL Taxonomy Extension Presentation Linkbase
* Filed her	

\* Filed herewith

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<sup>\*\*</sup> Pursuant to Rule 406T of Regulation S-T, these interactive data files are deemed not filed or part of a registration statement or prospectus for purposes of Sections 11 or 12 of the Securities Act of 1933 or Section 17 of the Securities Exchange Act of 1934 and otherwise are not subject to liability.



<sup>+</sup> Management contract or compensatory plan or arrangement

#### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Dated: October 27, 2011

Dated: October 27, 2011

SONUS NETWORKS, INC.

By: /s/ MAURICE CASTONGUAY

Maurice Castonguay Senior Vice President and Chief Financial Officer (Principal Financial Officer)

SONUS NETWORKS, INC.

By:

/s/ ELMER LAI

Elmer Lai Vice President, Finance, Corporate Controller and Chief Accounting Officer (Principal Accounting Officer)

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## EXHIBIT INDEX

Exhibit Number	Description
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- + Management contract or compensatory plan or arrangement
- \*\* Pursuant to Rule 406T of Regulation S-T, these interactive data files are deemed not filed or part of a registration statement or prospectus for purposes of Sections 11 or 12 of the Securities Act of 1933 or Section 17 of the Securities Exchange Act of 1934 and otherwise are not subject to liability.

### CERTIFICATION PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

I, Raymond P. Dolan, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Sonus Networks, Inc.;

2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;

4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:

(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

(b) Designed such internal control over financial reporting or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

(c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

(d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing equivalent functions):

(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: October 27, 2011

/s/ RAYMOND P. DOLAN

Raymond P. Dolan President and Chief Executive Officer (Principal Executive Officer)

EXHIBIT 31.1

CERTIFICATION PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

### CERTIFICATION PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

I, Maurice Castonguay, certify that:

I. I have reviewed this Quarterly Report on Form 10-Q of Sonus Networks, Inc.;

2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;

4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:

(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

(b) Designed such internal control over financial reporting or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

(c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

(d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing equivalent functions):

(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: October 27, 2011

/s/ MAURICE CASTONGUAY

Maurice Castonguay Senior Vice President and Chief Financial Officer (Principal Financial Officer)

EXHIBIT 31.2

CERTIFICATION PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

### CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report on Form 10-Q of Sonus Networks, Inc. (the "Company") for the period ended September 30, 2011 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), the undersigned, Raymond P. Dolan, President and Chief Executive Officer of the Company, hereby certifies, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to his knowledge:

(1) the Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and

(2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: October 27, 2011

#### /s/ RAYMOND P. DOLAN

Raymond P. Dolan President and Chief Executive Officer (Principal Executive Officer)

EXHIBIT 32.1

CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

### CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report on Form 10-Q of Sonus Networks, Inc. (the "Company") for the period ended September 30, 2011 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), the undersigned, Maurice Castonguay, Chief Financial Officer of the Company, hereby certifies, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to his knowledge:

(1) the Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and

(2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: October 27, 2011

#### /s/ MAURICE CASTONGUAY

Maurice Castonguay Senior Vice President and Chief Financial Officer (Principal Financial Officer)

EXHIBIT 32.2

CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002